Consolidated Financial Statements of

## **NOVA SCOTIA COMMUNITY COLLEGE**

March 31, 2015



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#### INDEPENDENT AUDITORS' REPORT

To the Board of Governors of the Nova Scotia Community College

We have audited the accompanying consolidated financial statements of Nova Scotia Community College, which comprise the consolidated statement of financial position as at March 31, 2015, the consolidated statements of operations, change in net debt and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Nova Scotia Community College as at March 31, 2015, and its consolidated results of operations, its consolidated changes in net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Chartered Accountants
June 18, 2015

Halifax, Canada

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## **Consolidated Statement of Financial Position**

March 31, 2015, with comparative information for 2014

	 2015	2014
Financial assets		
Cash (Note 15)	\$ 59,313,165	\$ 36,000,408
Investments (Note 15)	12,690,736	36,246,773
Accounts receivable (Note 3)	6,505,541	7,753,600
Provincial receivable - NSTU future health benefits (Note 13)	37,848,041	33,784,904
Inventory for resale	897,757	893,135
<u> </u>	117,255,240	114,678,820
Liabilities  Accounts payable and accrued liabilities  Deferred revenue - restricted funding (Note 5)	26,233,754 5,405,227	31,410,055 7,114,351
Deferred revenue related to tangible capital assets (Note 6)	1,330,867	1,774,489
Deferred revenue - Foundation (Note 7)	7,657,557	7,045,851
Employee future benefit obligations (Note 13) Accrued obligation for other compensated absences (Note 14)	67,761,338 1,418,811	60,706,322 1,272,592
Actived obligation for other compensated absences (Note 14)	109,807,554	109,323,660
Net financial assets	7,447,686	5,355,160
Non-financial assets		
Tangible capital assets (Note 4)	12,644,890	13,516,663
Prepaid expenses	597,344	1,047,263
	13,242,234	14,563,926
Accumulated surplus (Note 10)	\$ 20,689,920	\$ 19,919,086

Commitments (Note 16)

On behalf of the l	Board:	
Chair		-
President		

## **Consolidated Statement of Operations and Accumulated Surplus**

Year ended March 31, 2015, with comparative information for 2014

	Budget	2015	2014
Revenues			
Labour and Advanced Education - core grant (Note 8)	\$ 135,634,000	\$ 140,852,138	\$ 138,956,844
Labour and Advanced Education - other	\$ 17,036,636	\$ 18,059,759	20,479,917
Tuition and fees	\$ 31,357,996	\$ 31,796,579	30,516,719
Contract training and service contracts	\$ 5,283,787	\$ 4,817,101	4,297,243
Other (Note 9)	\$ 13,752,949	\$ 19,051,214	20,976,069
Contributions received pertaining to tangible capital assets	\$ 550,000	\$ 443,622	443,622
	203,615,368	215,020,413	215,670,414
			<u> </u>
Expenditures			
Salaries and benefits	151,411,212	155,738,105	146,881,418
Operating supplies and services	26,437,126	30,846,129	36,487,341
Equipment, rentals and other administration	8,840,490	11,375,383	14,331,027
Utilities and maintenance	12,376,540	11,569,363	11,827,661
Amortization of tangible capital assets	4,550,000	4,749,793	5,013,716
	203,615,368	214,278,773	214,541,163
			_
	-	741,640	1,129,251
Revenue from Foundation operations (net)	(82,500)	29,194	39,926
Annual surplus	(82,500)	770,834	1,169,177
Accumulated surplus, beginning of year	19,919,086	19,919,086	18,749,909
Accumulated surplus, end of year	\$ 19,836,586	\$ 20,689,920	\$ 19,919,086

## **Consolidated Statement of Change in Net Financial Assets**

Year ended March 31, 2015, with comparative information for 2014

	Budget		2015		2014
Annual surplus	\$	(82,500)	\$	770,834	\$ 1,169,177
Change in tangible capital assets					
Acquisition of tangible capital assets		(1,500,000)		(3,878,020)	(10,054,849)
Amortization of tangible capital assets		4,550,000		4,749,793	5,013,716
Loss on disposal of tangible capital assets		-		-	2,667
		3,050,000		871,773	(5,038,466)
Net change in prepaid expenses		_		449,919	695,318
Increase (decrease) in net financial assets		2,967,500		2,092,526	(3,173,971)
Net financial assets, beginning of year		5,355,160		5,355,160	8,529,131
Net financial assets, end of year	\$	8,322,660	\$	7,447,686	\$ 5,355,160

## **Consolidated Statement of Cash Flows**

Year ended March 31, 2015, with comparative information for 2014

		2015		2014
Operating transactions				
Annual surplus	\$	770,834	\$	1,169,177
Adjustments for:	Ψ	770,00	Ψ	1,102,177
Amortization of tangible capital assets		4,749,793		5,013,716
Amortization of deferred revenue related to tangible		(443,622)		(443,622)
capital assets		(443,022)		(443,022)
Loss on disposal of tangible capital assets		_		2,667
Employee future benefit obligations		7,055,016		6,533,167
Provincial receivable - NSTU future health benefits		(4,063,137)		(3,296,536)
Contributions received related to tangible capital assets		(1,000,107)		2,218,111
Accrued obligation for other compensated absences		146,219		81,368
Gain on sale of investments		(448,257)		(40,704)
Unrealized loss (gain) on investments		171,700		(353,160)
Changes in non-cash working capital (Note 11)		(4,580,363)		5,731,644
Changes in non-cash working capital (1vote 11)		3,358,183		16,615,828
		- , ,		
Capital transactions				
Purchase of tangible capital assets		(3,878,020)		(10,054,849)
		(3,878,020)		(10,054,849)
				· · · · · · · · · · · · · · · · · · ·
Investing transactions				
Proceeds on sale of investments		31,047,909		1,833,935
Purchase of investments		(7,215,315)		(33,015,568)
		23,832,594		(31,181,633)
Net increase (decrease) in cash		23,312,757		(24,620,654)
Cash, beginning of year		36,000,408		60,621,062
Cash, end of year	\$	59,313,165	\$	36,000,408

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

#### 1. OVERVIEW OF OPERATIONS

The Nova Scotia Community College (the "College") was established as a post-secondary public education corporation under the authority of the Community College Act of Nova Scotia effective April 1, 1996.

The College, with thirteen campuses across the Province of Nova Scotia (the "Province"), is responsible for enhancing the economic and social well-being of Nova Scotia by meeting the occupational training requirements of the population and the labour market.

The College established a Foundation entitled "Nova Scotia Community College Foundation" (the "Foundation") on May 15, 2001 in the Province of Nova Scotia under the Societies Act. The purpose of the Foundation is to support the Nova Scotia Community College and related activities.

The College has entered into consent agreements with the Province that allows the College to construct facilities on land owned by the Province pursuant to the infrastructure investment by the Province. Costs associated with these projects will be managed by the College and flow through a liability account, which is subsequently reimbursed by the Province. The expenditures are netted against the funds receivable from the Province and have no effect on the Statement of Operations and Accumulated Surplus. Ownership of the construction projects related to the consent agreements remain with the Province and do not transfer to the College.

The College and the Foundation are government not-for-profit organizations and, as such, are exempt from income taxes under the Income Tax Act (Canada).

#### 2. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements are prepared in accordance with Canadian Public Sector Accounting Standards ("PSAS") of the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada ("CPA").

Basis of preparation

The consolidated financial statements reflect the assets, liabilities, revenues, and expenditures of the reporting entity, which is composed of all organizations, which are controlled by the College and includes the Foundation. All inter-company accounts and transactions between these organizations are eliminated upon consolidation.

Cash

Cash consists of cash on hand and amounts held by financial institutions, upon which interest is paid at commercial rates.

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial instruments

Financial assets and liabilities

Financial assets and liabilities are measured at fair value on initial recognition. The carrying amounts subsequent to initial recognition of the financial assets and liabilities of the College by measurement basis are summarized as follows:

- Cash and investments are measured at fair value
- Accounts receivable and Provincial receivable NSTU future health benefits are measured at amortized cost
- Accounts payable and accrued liabilities are measured at amortized cost

Unrestricted unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statement of operations.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations and any unrealized gain is adjusted through the statement of remeasurement gains and losses.

The College does not have unrealized gains or losses related to unrestricted investments nor unrealized foreign exchange gains or losses and therefore has not presented a statement of remeasurement gains and losses.

Tangible capital assets

Tangible capital assets are recorded at cost and are amortized on a straight-line basis over the following estimated useful life:

Computer equipment 3 years
Furniture and equipment 5 years
Leasehold improvements 3 to 10 years
Buildings 20 years

Land and buildings used in the delivery of the College services that are owned by the Province are not reflected in the assets of the College. Improvements made to these buildings are therefore expensed in the year. Improvements made to buildings with leases in place are capitalized and amortized over their useful life or the term of the lease, whichever is less.

Impairment of long-lived assets

Long-lived assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. The amount of the impairment loss is determined as the excess of the carrying value of the asset over its fair value.

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### *Inventory for resale*

Inventory for resale consists of merchandise and supplies held for resale and are valued at the lower of weighted average cost and net realizable value. Administrative and program supplies and library periodicals are not inventoried.

### Revenue recognition

The College derives certain revenues from various funding agencies, which are recorded in the period in which the entitlement arises. Tuition and fees, contract training and service contracts and other income are recorded as goods are sold and services are provided and when collection is reasonably assured.

Government and other contributions are recognized as revenue in the period the transfer is authorized, and all eligibility criteria have been met, except when and to the extent the transfer includes stipulations which have not yet been met.

Government and other contributions with stipulations are initially deferred and recognized as revenue as the related stipulations are met.

The Foundation recognizes unrestricted donations and gifts as revenue when received or receivable if the amounts to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted and endowment contributions are recognized as revenue in the year the related expenses are recognized.

#### Investment income

Investment income is recorded on an accrual basis. Restricted investment income is recognized as revenue in the year in which related expenses are recognized. Unrestricted investment revenue is recognized as earned. Investments are recorded on a trade-date basis. All transaction costs associated with acquisition and disposition of investments are expensed to the Statement of Operations and Accumulated Surplus as incurred.

#### Pension Plans

The employees of the College belong to the Nova Scotia Public Service Superannuation Plan or the Nova Scotia Teachers' Union Pension Plan, which are multi-employer joint trustee plans. These plans are defined benefit plans, providing a pension on retirement based on the member's age at retirement, length of service and highest earnings averaged over five years. Inflation adjustments are contingent upon available funding. The College accounts for these plans as defined contribution plans. The contributions to the plans required during the year are recorded as an expense.

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Employee future benefit obligations

The College provides a service award to eligible employees who retire based on a percentage of compensation and years of service. This award is paid to eligible employees in the year of retirement.

The College also pays the cost of life insurance and health care benefits for all retirees or surviving spouses of retirees. The program is funded each year by the payment of the required premiums.

The College accrues its benefit liabilities under the above noted plans as the employees render the services necessary to earn the future benefits. The cost of post-retirement benefits earned by employees is actuarially determined using the projected unit method pro-rated on service and management's best estimate of salary escalation, retirement ages of employees and expected health care costs.

Accrued obligation for other compensated absences

Employees of the College are entitled to sick-pay benefits which accumulate but do not vest. In accordance with PSAS for post-employment benefits and compensated absences, the College recognizes the liability for accumulative sick-pay benefits in the period in which the employee renders service.

Use of estimates

The preparation of financial statements in conformity with Canadian PSAS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant areas requiring the use of management estimates include the allowance for doubtful accounts, amortization periods for tangible capital assets and deferred revenue, employee future benefits, and certain accrued liabilities. Actual results could differ from those estimates.

Adoption of new accounting policy

The College adopted Public Sector Accounting Board Standard PS 3260 Liability for Contaminated Sites effective April 1, 2014. Under PS 3260, contaminated sites are defined as the result of contamination being introduced in air, soil, water or sediment of a chemical, organic, or radioactive material or live organism that exceeds an environmental standard. This Standard relates to sites that are not in productive use and sites in productive use where an unexpected event resulted in contamination. The College adopted this standard on a retroactive basis and there were no adjustments as a result of the adoption of this standard.

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

### 3. ACCOUNTS RECEIVABLE

	 2015	 2014
Organizations	\$ 4,042,446	\$ 4,510,581
Student fees	1,201,361	1,030,795
Government funding	689,166	818,233
Foundation	69,809	1,890
Harmonized sales tax	1,116,401	1,932,001
Allowance for doubtful accounts	(613,642)	(539,900)
	\$ 6,505,541	\$ 7,753,600

### 4. TANGIBLE CAPITAL ASSETS

	 2015					2014		
		A	ccumulated		Net Book	Net Book		
	Cost	Amortization		Amortization			Value	 Value
Land	\$ 1,232,981	\$	-	\$	1,232,981	\$ 836,809		
Buildings	340,158		32,250		307,908	287,731		
Computer equipment	6,989,318		6,559,526		429,792	632,802		
Furniture and equipment	35,991,560		28,666,574		7,324,986	7,962,384		
Leasehold improvements	7,012,134		3,662,911		3,349,223	3,796,937		
	\$ 51,566,151	\$	38,921,261	\$	12,644,890	\$ 13,516,663		

### 5. DEFERRED REVENUE – RESTRICTED FUNDING

Deferred revenue represents the unearned portion of amounts received for specific purposes and is summarized as follows:

		2014		
Apprenticeship	\$	795,662	\$	1,164,937
Applied research		695,206		1,653,937
Business development		288,879		504,909
Continuing education		23,845		71,807
Cost recovery programs		797,865		679,880
Disability resources		708,201		585,000
Other		2,095,569		2,453,881
	\$	5,405,227	\$	7,114,351

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

### 6. DEFERRED REVENUE RELATED TO TANGIBLE CAPITAL ASSETS

Deferred revenue related to tangible assets represents funding received from Labour and Advanced Education used to acquire tangible asset additions which is repayable if stipulations are not met. As stipulations are satisfied and amounts are no longer repayable, the contributions are recognized as revenue. The changes in the deferred balance are as follows:

	 2015	2014		
Deferred revenue - beginning balance Contribution received	\$ 1,774,489	\$	- 2,218,111	
Recognition of deferred contributions related to tangible capital assets	(443,622)		(443,622)	
	\$ 1,330,867	\$	1,774,489	

#### 7. DEFERRED REVENUE – FOUNDATION

The Foundation's deferred contributions includes amounts received from donors and funders that have been restricted or endowed for scholarships, bursaries, projects and other program expenditures that will occur in the future. The terms of these external restrictions and endowments also restrict the use of net investment income earned on these funds.

	Restricted	<b>Endowment</b>	Total
	<b>Fund</b>	<b>Fund</b>	
D.1 M. 1.21.2012	Ф. 2.072.050	Φ 2.600.064	6.762.022
Balance - March 31, 2013	\$ 3,073,058	\$ 3,690,864	6,763,922
Contributions	570,553	131,382	701,935
Investment income	17,257	116,576	133,833
Unrealized gain on investments	-	353,160	353,160
Gain on sale of investments	-	40,704	40,704
Revenue recognized	(815,846)	(131,857)	(947,703)
Balance - March 31, 2014	\$ 2,845,022	\$ 4,200,829	\$ 7,045,851
Contributions	358,847	359,072	717,919
Investment income	12,114	179,228	191,342
Unrealized loss on investments	-	(171,700)	(171,700)
Gain (loss) on sale of investments	(31)	448,288	448,257
Revenue recognized	(333,563)	(240,549)	(574,112)
Balance - March 31, 2015	\$ 2,882,389	\$ 4,775,168	\$ 7,657,557

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

### 7. **DEFERRED REVENUE – FOUNDATION (continued)**

As a result of external restrictions and endowments the College has restricted the following financial assets:

- The Foundation has investments of \$7,642,773 (2014 \$6,246,773) related to externally restricted and endowment funds (Note 15).
- The portion of cash that is externally restricted and endowed is \$121,386 and \$102,257, respectively (2014 \$593,974 and \$232,246, respectively).

#### 8. LABOUR AND ADVANCED EDUCATION – CORE GRANT

	2015	2014		
Funding received	\$ 136,368,000	\$ 135,261,308		
NSTU- future health benefits contribution (Note 13)	4,484,138	3,695,536		
	\$ 140,852,138	\$ 138,956,844		

#### 9. OTHER REVENUE

	2015	2014
Bookstore revenue	\$ 4,929,192	\$ 5,095,233
Food sales	1,760,116	1,675,481
Shop revenue	274,995	262,456
Interest	842,656	820,021
Recoveries	2,572,583	3,394,439
Capital recoveries	1,146,652	505,077
Applied research	1,437,213	1,069,599
Lodging, rent and miscellaneous	6,087,807	8,153,763
	\$ 19,051,214	\$ 20,976,069

#### 10. ACCUMULATED SURPLUS

Certain funds have been internally restricted by the Board and the Foundation to ensure that the funds are used solely for College and Foundation development projects. The Foundation has internally materialized funds for campus-based student emergency funding, scholarship, bursaries and awards in the amount of \$234,245 (2014 - \$219,165). The Board of the College has also restricted \$4,722,923 (2014 - \$4,722,923) for College development projects. Internally restricted funds are subject to internally imposed stipulations specifying the purpose for which they must be used. The College and Foundation are in compliance with all restrictions applicable to these funds.

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

#### 10. ACCUMULATED SURPLUS (continued)

	2015	2014
Accumulated surplus - College operating	\$ 15,682,851	\$ 14,941,211
Accumulated surplus - internally restricted for College		
development	4,722,923	4,722,923
Accumulated surplus - Foundation operating	49,901	35,787
Accumulated surplus - internally restricted Foundation	234,245	219,165
	\$ 20,689,920	\$ 19,919,086

During the year \$106,743 (2014 - \$90,010) of internally restricted contributions were recognized in revenue.

#### 11. CHANGES IN NON-CASH WORKING CAPITAL

	 2015	2014
Accounts receivable	\$ 1,248,059	\$ 14,411,499
Inventory for resale	(4,622)	(10,855)
Prepaid expenses	449,919	695,318
Accounts payable and accrued liabilities	(5,176,301)	(5,533,073)
Deferred revenue - restricted funding	(1,709,124)	(4,113,174)
Deferred revenue - Foundation	611,706	281,929
	\$ (4,580,363)	\$ 5,731,644

#### 12. PENSION PLANS

The College contributes to two defined benefit pension plans separately administered by the Public Service Superannuation Plan Trustee Inc. and the Teachers' Pension Plan Trustee Inc. The College accounts for these pensions as defined contribution plans.

In the first plan, the Nova Scotia Public Service Superannuation Plan, the Public Service Superannuation Plan Trustee Inc. assumes the actuarial and investment risk. For this plan, the College matches employees' contributions calculated as follows: 8.4% (2014 - 8.4%) on the part of their salary that is equal to or less than the "Year's Maximum Pensionable Earnings" ("YMPE") under the Canada Pension Plan ("CPP") and 10.9% (2014 – 10.9%) on the part of their salary that is in excess of YMPE. Under this plan, the College has recognized contributions of \$8,596,265 (2014 - \$8,310,806) for the year.

In the second plan, the Nova Scotia Teachers' Union Pension Plan, the Province of Nova Scotia along with the Nova Scotia Teachers' Union ("NSTU") assumes the actuarial and investment risk. For this plan, the College matches employees' contributions calculated as follows: 9.3% (2014 - 8.3%) on the part of their salary that is equal to or less than the YMPE under the CPP and 10.9% (2014 - 9.9%) on the part of their salary that is in excess of YMPE. Under this plan, the College has recognized contributions of \$12,803,301 (2014 - \$11,920,797) for the year.

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

#### 13. EMPLOYEE FUTURE BENEFIT OBLIGATIONS

The College employees are entitled to a number of benefits as follows:

	2015			2014		
College service award Non-pension retirement benefits – NSGEU	\$	12,832,301	\$	12,174,257		
and non-union employees		17,080,996		14,747,161		
Non-pension retirement benefits – NSTU		37,848,041		33,784,904		
	\$	67,761,338	\$	60,706,322		

#### College Service Award

An employee hired on or after August 1, 1998 who retires because of age or mental or physical incapacity will be granted a College Service Award ("CSA") equal to 1% of the employee's annual salary for each year of continuous service to a maximum of 25 years. There are no employee contributions in respect of the plan. There is no distinct fund held in respect of the CSA benefits but sufficient cash is maintained to cover the obligation. The benefits are paid from unrestricted cash. The benefits paid during the year were \$210,015 (2014 - \$160,008). An actuarial valuation was completed as of March 31, 2015 and the College's obligation relating to these benefits includes:

	2015	2014
College service award accrued benefit obligation	\$ 7,721,000	\$ 7,919,000
Unamortized actuarial gain	5,111,301	4,255,257
Benefit obligation - College service award	\$ 12,832,301	\$ 12,174,257

The total expense related to the College service award benefit include the following components:

	 2015	2014
Current period benefit costs	\$ 1,164,000	\$ 1,416,000
Interest expense	167,920	\$ -
Amortization of actuarial gains	(463,861)	(299,680)
Total expense related to the obligation	\$ 868,059	\$ 1,116,320

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

#### 13. EMPLOYEE FUTURE BENEFIT OBLIGATIONS (continued)

College Service Award (continued)

The significant actuarial assumptions adopted in estimating the College's obligation are as follows:

Future salary increase

3% per annum (2014 - 4.5% per annum)

2% per annum (2014 - 2% per annum)

Retirement age

20% upon attainment of age 55 and 80 points
(age plus service) if hired before April 6, 2010
or 85 points if hired on or after April 6, 2010;
the remainder at 35 years of service or age 60,
whichever is earlier

Expected Average Remaining Service Life ("EARSL") 11 years (2014 – 11 years)

Non-pension Retirement Benefits – NSGEU and non-union employees

In fiscal 2007/2008, the Province required the College to assume the future liability for non-pension retirement benefits for the College's non-teaching staff and non-union empoyees.

The College created separate bank accounts that are held in respect of the non-pension retirement benefits. These accounts have sufficient cash to cover the obligations associated with this liability. The amount of cash in this account is equal to the liability as noted below and is grouped with cash on the Statement of Financial Position. The benefits paid during the year were \$216,296 (2014 - \$228,765). An actuarial valuation was completed as of March 31, 2015 and the College's obligation relating to these benefits includes:

	2015	2014
NSGEU and non-union employees accrued benefit obligation	\$ 16,983,812	\$ 18,399,093
Unamortized actuarial gain (loss)	97,184	(3,651,932)
Benefit obligation - NSGEU and non-union employees	\$ 17,080,996	\$ 14,747,161

The total expense related to this benefits include the following components:

	2015		2014
Current period benefit costs	\$	1,665,282	\$ 1,707,521
Interest expense		382,472	288,554
Amortization of actuarial loss		502,377	513,009
Total expense related to the NSGEU and non-union employees	\$	2,550,131	\$ 2,509,084

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

#### 13. EMPLOYEE FUTURE BENEFIT OBLIGATIONS (continued)

*Non-pension Retirement Benefits – NSGEU and non-union employees (continued)* 

The significant actuarial assumptions adopted in estimating the College's obligation are as follows:

Discount rate 2% per annum (2014 - 2% per annum)

Retirement age 20% upon attainment of age 55 and 80 points (age plus service)

if hired before April 6, 2010 or 85 points if hired on or after April 6, 2010; the remainder at 35 years of service of age 60,

whichever is earlier

EARSL 11 years (2014 – 11 years)

Non-pension Retirement Benefits - NSTU

In 2007/2008, the Province transferred the future liability for the non-pension retirement benefits for the College's teaching and professional support staff to the College. The Province also agreed to fund these obligations. As a result the College has recognized a receivable equal to the obligation recognized. There is no impact on the annual surplus or net financial position of the College as a result of the transfers. The benefits paid during the year were \$421,000 (2014 - \$399,000).

An actuarial valuation was completed as of March 31, 2015 and the College's obligation relating to these benefits includes:

	2015	2014
NSTU accrued benefit obligation	\$ 42,703,020	\$ 38,487,000
Unamortized actuarial loss	(4,854,979)	(4,702,096)
Benefit obligation - NSTU	\$ 37,848,041	\$ 33,784,904

The total expense related to this benefit include the following components:

	2015			2014
	ф	2 22 < 0.00	Φ.	2 000 000
Current period benefit costs	\$	2,326,000	\$	2,099,000
Interest expense		1,617,020		1,405,000
Amortization of actuarial loss		541,118		191,536
Total expense related to the NSTU obligation	\$	4,484,138	\$	3,695,536

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

### 13. EMPLOYEE FUTURE BENEFIT OBLIGATIONS (continued)

Non-pension Retirement Benefits – NSTU (continued)

The significant actuarial assumptions provided by the Province are as follows:

Discount rate 4.1% per annum (2014 - 4.1% per annum)
Retirement age 50% at earliest age eligible for unreduced pension, the remainder at earlier of age 60

with 10 years of service, 35 years of

service and age 65

EARSL 12 years (2014 – 13 years)

#### 14. ACCRUED OBLIGATION FOR OTHER COMPENSATED ABSENCES

College employees receive sick leave that accumulates at varying amounts per month based on services rendered by employees. Unused hours can be carried forward for future paid leave and employees can accumulate up to a maximum number of hours. An actuarial estimate for this future liability has been completed and forms the basis for the estimated liability reported in these financial statements. The benefits paid during the year were \$239,816 (2014 - \$258,443).

At March 31, 2015, the College's accrued obligation for other compensated absences costs and obligations consists of:

	2015		2014	
Accrued benefit obligation	\$	1,732,698	\$	1,808,577
Unamortized actuarial loss		(313,887)		(535,985)
Accrued obligation for other compensated absences	\$	1,418,811	\$	1,272,592

The total expense related to the accrued obligation for other compensated balances include the following components:

	 2015		2014	
Current period benefit costs	\$ 283,686	\$	256,240	
Interest expense	36,610		27,904	
Amortization of actuarial loss	65,739		55,667	
Total expense related to the obligation	\$ 386,035	\$	339,811	

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

### 14. ACCRUED OBLIGATION FOR OTHER COMPENSATED ABSENCES (continued)

The significant actuarial assumptions adopted in estimating the College's obligation are as follows:

Future salary increases

3% per annum (2014 - 4.5% per annum)

2% per annum (2014 - 2% per annum)

Retirement age

20% upon attainment of age 55 and 80

points (age plus service) if hired before

April 6, 2010 or 85 points if hired on or
after April 6, 2010; the rest at 35 years of

service or age 60, whichever is earlier.

EARSL 9 years (2014 – 9 years)

#### 15. FINANCIAL INSTRUMENTS

#### a) Financial risk factors

The College has exposure to credit risk, liquidity risk, and market risk. The College's Board of Directors has overall responsibility for the oversight of these risks and reviews the College's policies on an ongoing basis to ensure that these risks are appropriately managed. The source of risk exposure and how each is managed is outlined below:

#### (i) Credit risk

Credit risk arises with the uncertainties of predicting the financial difficulties students and corporations may experience which could cause them to be unable to fulfill their commitments to the College. The College mitigates this risk by having a diversified mix of students and corporations thereby limiting the exposure to a single individual or corporation. The College's credit risk is limited to the recorded amount of accounts receivable. The College performs a continuous evaluation of its accounts receivable balance and records an allowance for doubtful accounts as required. The amount of accounts receivable disclosed on the statement of financial position is net of allowances for bad debts, estimated by management based on prior experience and their assessment of the current economic environment. Management considers there is no significant credit risk as at March 31, 2015.

#### (ii) Liquidity risk

Liquidity risk is the risk that the College will not be able to meet its financial obligations as they become due. As at March 31, 2015, the College had cash of \$59,313,165 (2014 - \$36,000,408) and investments including \$5,047,963 (2014 - \$30,000,000) comprised of a cashable GIC bearing interest at 2.25% (2014 - 1.4%), maturing on June 9, 2015. This investment can be redeemed for cash at anytime without penalty.

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

#### 15. FINANCIAL INSTRUMENTS (continued)

(iii) Market risk

Market risk is the risk that changes in market prices, such as interest rates, foreign exchange rates and equity prices will affect the College's surplus or loss or the value of its financial instruments. The College mitigates these risks by maintaining a diversified investment portfolio.

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

Financial assets and financial liabilities with variable interest rates expose the College to cash flow interest rate risk. The College is exposed to this risk through to its investments. The College mitigates its risk through investing in fixed interest rate, short-term fixed income investments.

Equity price risk is the risk that the fair value or cash flows of a financial instrument will fluctuate due to changed in equity prices. The Foundation's investments of \$7,642,773 (2014 - \$6,246,773) are exposed to price risk.

The fixed income portfolio contains bonds with an average duration of 6 years. A 1% increase in interest rates would impact the value of the bond portfolio by approximately (6%). Bonds comprise about 36% of the investment portfolio, the impact would be (2.2%) to the investment value. The fixed income portfolio would not be impacted until a bond matured and it was potentially reinvested at a lower or higher interest rate.

As equities comprise about 57% of the investment portfolio, a 2% increase in equity values would increase the portfolio by 1.1% or approximately \$50,600 on \$4.6 million market value in equities.

As at March 31, 2015, approximately 22% of the portfolio is directly exposed to foreign currency fluctuations of which approximately half would be attributable to US dollar and Canadian dollar (CAD) translation risk. The remainder of the foreign exchange exposure portfolio is comprised largely of British Pound, Euro, Yen and Australian Dollar to CAD translation risk. If the CAD dollar were to fluctuate in value against the foregoing basket of foreign currencies by 10%, and the underlying foreign equity values remained unchanged in local currencies, then the portfolio could experience a \$148,000 decline in value which is a 1.9% market value impact to the overall portfolio. However, many of the individual securities in the portfolio are naturally hedged from an earnings perspective as a large percentage of their operating and borrowing costs are denominated in the currencies in which they undertake business.

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

#### 15. FINANCIAL INSTRUMENTS (continued)

#### b) Fair value

The College evaluated the fair values of its financial instruments based on the current interest rate environment, related market values and current pricing of financial instruments with comparable terms. The carrying values of cash, accounts receivable, investments - College and accounts payable and accrued liabilities are considered to approximate fair values due to their short-term maturity. The carrying value of the Provincial receivable – NSTU Future Health Benefits approximates fair value based on the actuarial valuation performed on non-pension retirement benefits – NSTU (Note 13). Investments – Restricted Fund and Endowment Fund are investments in pooled funds. Their fair value is approximated by their respective fund's net asset value which is determined based on the fair value of the assets held by the fund less any liabilities.

Financial instruments recorded at fair value are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included with Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the assets or liability that are not based on observable market data (unobservable inputs).

The following table presents the financial instruments recorded at fair value in the Consolidated Statement of Financial Position, classified using the fair value hierarchy described above:

	<b>March 31, 2015</b>				March 31, 2014			
	]	Fair Value		Cost		Fair Value		Cost
Level 2								
Cash	\$	59,313,165	\$	59,313,165	\$	36,000,408	\$	36,000,408
Investments - College		5,047,963		5,047,963		30,000,000		30,000,000
Investments - Endowment Fund		7,642,773		7,268,606		6,246,773		5,700,906
	\$	72,003,901	\$	71,629,734	\$	72,247,181	\$	71,701,314

During the year, there has been no significant transfer of financial instruments between levels. There were no fair value measurements classified as level 1 or 3.

### c) Gain from fund distribution

During the year the College received non-cash distributions on investments totaling \$111,140 (2014 - \$21,317). These distributions represent a distribution of units by the respective investments in lieu of cash.

## **Notes to the Consolidated Financial Statements**

March 31, 2015, with comparative information for 2014

#### 16. COMMITMENTS

The College is committed to the following lease and maintenance agreement payments over the next five years:

2016	\$ 1,755,933
2017	1,704,641
2018	1,477,153
2019	864,535
2020	683,270
	\$ 6,485,532

#### 17. COMPARATIVE INFORMATION

Certain comparative information has been reclassified to conform with the financial statement presentation adopted in the current year.