

Consolidated Financial Statements

Waterfront Development Corporation Limited

March 31, 2017

### Contents

	Page
Management statement on financial reporting	1
Independent auditor's report	2
Consolidated statement of operations	3
Consolidated statement of financial position	4
Consolidated statement of change in net debt	5
Consolidated statement of cash flows	6
Notes to the consolidated financial statements	7-15
Schedules to the consolidated financial statements	16-17



### Management statement on financial reporting

To the Shareholder of

#### Waterfront Development Corporation Limited

The accompanying consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Management is also responsible to ensure that all information reproduced in the annual report is consistent with the statements. In carrying out its responsibilities, management maintains appropriate systems of internal controls designed to ensure that the financial information produced is relevant and reliable and that the Corporation's assets are appropriately accounted for and adequately safeguarded.

Ultimate responsibility for the consolidated financial statements rests with the Board of Directors. A Finance, Audit and Risk Management Committee of non-management Directors is appointed by the Board to review the consolidated financial statements in detail with management and to report to the Directors prior to their approval of the consolidated financial statements for publication. The Directors have established standards of conduct for employees to prevent conflicts of interest and unauthorized disclosure of confidential information.

The auditors review the consolidated financial statements in detail and meet separately with both the Finance, Audit and Risk Management Committee and management to review their findings. Grant Thornton LLP, Chartered Professional Accountants report directly to the Shareholder.

Jennifer Angel Acting President & CEO June 20, 2017 Jeff Shute, CPA, CA Vice President Finance & Administration June 20, 2017



### Independent auditor's report

Grant Thornton LLP Suite 1100 2000 Barrington Street Halifax, NS B3J 3K1

T (902) 421-1734 F (902) 420-102648 www.GrantThornton.ca

To the Shareholder of

#### Waterfront Development Corporation Limited

We have audited the accompanying consolidated financial statements of Waterfront Development Corporation Limited (the "Corporation"), which comprise the consolidated statement of financial position as at March 31, 2017, and the consolidated statement of operations, change in net debt, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Corporation's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Corporation as at March 31, 2017, and the consolidated statements of operations, changes in net debt, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Halifax, Canada June 20, 2017 Chartered Professional Accountants Licensed Public Accountants

Grant Thornton LLP

## Waterfront Development Corporation Limited Consolidated statement of operations

Year ended March 31	Budget	2017	2016		
Revenues					
Rents Provincial grant revenue (note 16)	\$ 3,749,000 1,820,000	\$ 4,239,321 3,154,670	\$	4,052,733 -	
Federal grant revenue Recoveries	- 340,000	446,505 393,667		- 303,851	
Other income (note 16)	5,909,000	336,873 8,571,036	-	235,144 4,591,728	
Expenses			-		
Property expenses (Schedule 1)	1,962,000	1,963,337		2,032,100	
Corporate expenses (Schedule 2) Lunenburg real estate and	2,359,000	2,306,480		2,565,632	
development projects (Schedule 3) Tall Ships Nova Scotia	52,500	187,320		414,877	
Festival (Schedule 4)	4,373,500	58,916 4,516,053	-	5,012,609	
Annual surplus (deficit), before other item (note 12)	1,535,500	4,054,983		(420,881)	
Other item  Loss on disposal of capital asset	(120,000)	(230,809)	-	(10,768)	
Annual surplus (deficit)	1,415,500	3,824,174		(431,649)	
Accumulated surplus, beginning of year	38,798,881	38,798,881	-	39,230,530	
Accumulated surplus, end of year	\$ 40,214,381	\$ 42,623,055	\$	38,798,881	

<b>Waterfront Development Corporation</b>	n Limited
<b>Consolidated statement of financial</b>	position

March 31	20	<b>017</b> 2016
Financial assets		
	\$	Ф 044 207
Cash and cash equivalents	•	- \$ 241,397
Receivables (note 3)	1,035,2	
Receivable from Province of Nova Scotia (note 4)	3,772,6	
	4,807,8	<b>372</b> 1,258,508
Liabilities		
Bank indebtedness	567,0	007 -
Payables and accruals (note 5)	3,029,2	
Loan payable (note 6)	1,990,0	
Deferred revenue (note 7)	3,928,9	
, ,	9,515,1	
Net debt	(4,707,2	<u>(5,033,223)</u>
Non-financial assets		
Tangible capital assets (note 8)	47,222,5	<b>528</b> 43,741,230
Prepaids	107,7	<b>793</b> 90,874
	47,330,3	<u>43,832,104</u>
Accumulated surplus (note 9)	\$ 42,623,0	<b>055</b> \$ 38,798,881
Commitments (note 14)		
On behalf of the Board		
on bondii oi tilo bodia		
Director		Director
	<u> </u>	

## Waterfront Development Corporation Limited Consolidated statement of change in net debt

Year ended March 31	Budget	2017	2016
Annual surplus (deficit)	\$ <u>1,415,500</u>	\$ <u>3,824,174</u>	\$ (431,649)
Acquisition of tangible capital			
assets (note 16)	(2,250,000)	(4,501,698)	(411,156)
Amortization of tangible capital assets	938,500	789,591	866,617
Cunard development	(120,000)	-	-
Loss on disposal of capital asset	<del>_</del>	230,809	10,768
	<u>(1,431,500</u> )	<u>(3,481,298</u> )	466,229
Acquisition of prepaid expense	179,000	(107,793)	(199,490)
Use of prepaid expense	<u>(179,000</u> )	90,874	<u>166,803</u>
		<u>(16,919</u> )	(32,687)
Increase in net financial assets	(16,000)	325,957	1,893
Net debt, beginning of year	(5,033,223)	(5,033,223)	(5,035,116)
Net debt, end of year	\$ (5,049,223)	\$ (4,707,266)	\$ (5,033,223)

## Waterfront Development Corporation Limited Consolidated statement of cash flows

Year ended March 31 2017 2016 Increase (decrease) in cash and cash equivalents Operating Annual surplus (deficit) 3,824,174 (431,649)Amortization 789,591 866,617 Loss on disposal of capital asset 10,768 230,809 4,844,574 445,736 Change in non-cash operating working capital (note 11) (1,786,656) (358,040)3,057,918 87,696 **Financing** Draw on loan payable 965,000 620,000 Investing (4,501,698) Purchase of property and equipment (411,156)Deferred revenue (329,624)(192,481)(4,831,322)(603,637)Net (decrease) increase in cash and cash equivalents (808,404)104,059 Cash and cash equivalents (bank indebtedness) Beginning of year 241,397 137,338 End of year (567,007)241,397

March 31, 2017

#### 1. Nature of operations

Waterfront Development Corporation Limited (the "Corporation") was declared a Provincial Crown Corporation by order of His Honour the Lieutenant Governor on March 30, 1976.

The Corporation's mission is to serve as champion of a dynamic vision and to plan, coordinate, promote and develop properties, events and activities on designated waterfronts around Halifax Harbour and other locations as determined by the Shareholder as detailed in the order in Council No. 2005-373 dated August 19, 2005.

On September 20, 2005, the Corporation purchased significant holdings in the Town of Lunenburg, as well as a numbered company, 3104102 Nova Scotia Limited, which held additional properties in the town. This was done in cooperation with the province to revitalize the working waterfront in Lunenburg.

#### 2. Summary of significant accounting policies

The following consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards. Significant accounting policies are as follows:

#### **Basis of accounting**

These financial statements are prepared on a consolidated basis in accordance with Canadian public sector accounting standards. As such, the financial position and results of operations of the 100% owned subsidiary, 3104102 Nova Scotia Limited, are consolidated into these financial statements.

#### Basis of consolidation

The consolidated financial statements reflect the assets, liabilities, revenues, and expenses of the reporting entity, which is composed of all organizations that are controlled by Waterfront Development Corporation Limited. See note 12 for a description of the controlled organization.

#### Revenue recognition

The Corporation accounts for leases with its tenants as operating leases as all the risks and benefits of ownership are retained. Revenue is recognized when services are provided under the terms of each lease. Recovery and other revenues are recorded on an accrual basis as earned, and collectability is reasonably assured.

The Corporation receives amounts which it will use to fund future development projects. As a result, these amounts have been recorded as deferred revenue, and will be recognized as expenses are incurred on the future development projects.

Government assistance is recognized as revenue when the transfer is authorized, any eligibility criteria are met, and reasonable estimates of the amounts can be made. The assistance is accounted for as a deferred capital grant when amounts have been received but not all eligibility criteria have been met.

#### **Deferred revenue**

Certain amounts are received pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs or in the delivery of specific services and transactions. These amounts are recognized as revenue in the fiscal year the related expenses are incurred, services are performed or when stipulations are met.

March 31, 2017

#### 2. Summary of significant accounting policies (continued)

#### Tangible capital assets including capital leases

Tangible capital assets are recorded at cost, which include amounts that are directly related to the acquisition, renovation and development of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

The cost, less residual value, of the tangible capital assets, excluding land, is amortized on a straight-line basis over their estimated useful lives as follows:

Buildings	10-50 years
Wharves and walkways	10-50 years
Equipment	3-10 years
Paving	10-50 years
Playground	20 years
Capital lease	45 years
Monuments	5-20 years

On an annual basis, the Corporation reviews the carrying amounts of properties held and used in the fulfilling of its mandate. This includes both revenue producing properties, as well as properties held for the greater public use.

Tangible capital assets are written down when conditions indicate that they no longer contribute to the Corporation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write downs are accounted for as expenses in the consolidated statement of operations.

There are ongoing negotiations for potential development projects on the Bedford, Dartmouth, Halifax, and Lunenburg waterfronts. The outcome of these negotiations and the possible financial impact on fair value of the existing land and buildings is indeterminable at this time.

#### **Measurement uncertainty**

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards, requires management to make estimates and assumptions that affect the reporting amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the date of the consolidated financial statements and the reported amounts of the revenues and expenses during the year. Items requiring the use of significant estimates include the useful life of capital assets, rates for amortization, allowance for doubtful accounts, and liability for contaminated sites.

Estimates are based on the best information available at the time of preparation of the consolidated financial statements and are reviewed annually to reflect new information as it becomes available. Measurement uncertainty exists in these consolidated financial statements. Actual results could differ from these estimates.

#### Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

March 31, 2017

#### 2. Summary of significant accounting policies (continued)

#### Liability for contaminated sites (continued)

- i. an environmental standard exists;
- ii. contamination exceeds the environmental standard;
- iii. Waterfront Development Corporation Limited:
  - is directly responsible; or
  - accepts responsibility;
- iv. a reasonable estimate of the amount can be made; and
- v. it is expected that future economic benefits will be given up.

The Corporation has ownership of a significant amount of waterfront lands surrounding the Halifax and Lunenburg harbours in Nova Scotia. These lands are predominantly former industrial sites and can reasonably be anticipated to contain some level of soil contamination. The likelihood and cost of remediation cannot be reasonably estimated due to the following factors:

- land holdings subject to potential remediation are limited to future development sites;
- ii. there is no certainty around which sites will ultimately be developed; and
- iii. any potential remediation costs associated with sites having been identified for potential development would be materially impacted by the type of development and the terms of the development agreement to be negotiated. This would include the development footprint and depth, as well as the public space component and terms of the development agreement.

Subsequent to year end, soil testing during excavation at the Queen's Marque development has indicated that the quantity of contaminated soil exceeds budgeted levels. The Province has confirmed that it will increase the capital grant as necessary to ensure the soils are remediated in accordance with environmental regulations and the development agreement. The quantity of additional soil to be remediated cannot be determined until the site is further excavated and tested, and thus no additional liability is recognized in these financial statements.

#### **Prepaids**

Prepaids include prepaid insurance and are charged to expense over the periods expected to benefit from it.

#### Income taxes

As a Provincial Crown Corporation, the Corporation is exempt from income taxes under the provisions of the Income Tax Act.

#### Cash and cash equivalents

Cash and cash equivalents are comprised of cash on hand, cash held in banks and bank overdrafts. There is an operating line loan, with credit available up to \$6 million at prime rate plus 1%, which expires on June 15, 2018 (note 6).

#### **Financial instruments**

Initial measurement

Financial instruments are measured at fair value when issued or acquired. For financial instruments subsequently measured at cost or amortized cost, fair value is adjusted by the amount of the related financing fees and transaction costs. Transaction costs and financing fees relating to financial instruments that are measured subsequently at fair value are recognized in operations in the year in which they are incurred.

March 31, 2017

#### 2. Summary of significant accounting policies (continued)

#### Financial instruments (continued)

Subsequent measurement

At each reporting date, the Corporation measures its financial assets and liabilities at cost or amortized cost (less impairment in the case of financial assets), except for investments, which must be measured at fair value. The Corporation uses the effective interest rate method to amortize any premiums, discounts, transaction fees and financing fees to the consolidated statement of revenues and expenses. The financial instruments measured at amortized cost are cash and cash equivalents, bank indebtedness, receivables, payables and accruals and loan payable.

For financial assets measured at cost or amortized cost, the Corporation regularly assesses whether there are any indications of impairment. If there is an indication of impairment, and the Corporation determines that there is a significant adverse change in the expected timing or amount of future cash flows from the financial asset, it recognizes an impairment loss in the statement of operations. Any reversals of previously recognized impairment losses are recognized in operations in the year the reversal occurs.

Unless otherwise noted, it is management's opinion that the Corporation is not exposed to significant interest or credit risks arising from financial instruments.

3. Receivables		<u>2017</u>		<u>2016</u>
Receivables Harmonized sales tax receivable Less: provision for doubtful accounts	\$	159,830 - (15,585)		
	\$	1,035,230	\$.	144,245
4. Receivable from Province of Nova Scotia		<u>2017</u>		<u>2016</u>
Capital and operating grant receivable	\$_	3,772,642	\$	872,866

Amount includes the insurance proceeds due from the Province of Nova Scotia for the loss incurred on the Lunenburg asset in 2014 as a result of a fire of \$831,457.

5. Payables and accruals		<u>2017</u>	<u>2016</u>
Payables and accruals Salaries and benefits payable Marketing payable Other	\$ -	2,696,430 142,966 41,567 148,244	\$ 740,657 73,353 46,053 148,120
	\$	3,029,207	\$ 1,008,183

March 31, 2017

#### 6. Loan payable

Cash flow resulting from the Bedford waterfront project has been used to temporarily repay the revolving operating line loan at prime rate plus 1%. If segregated funding was required or costs incurred to finance related developments and activities, the total debt would be increased from \$1,990,000 to \$4,480,336 through additional borrowings and other available funding as illustrated below:

	<u>2017</u>	<u>2016</u>
Demand loan Bedford waterfront project (note 7)	\$ 1,990,000 2,490,336	\$ 1,025,000 2,821,651
	\$ 4,480,336	\$ 3,846,651

#### 7. Deferred revenue

Deferred revenues are set aside for specific purposes as required either by legislation, regulation or agreement as at March 31, 2017:

	Balance at beginning of year	_	Receipts during year	 Related expense incurred	Balance at end of year
Deposits for project					
developments and programs	\$ 258,498	\$	1,691	\$ -	\$ 260,189
Bedford waterfront project	2,821,651		-	(331,315)	2,490,336
Development of Halifax					
waterfront	346,943		-	-	346,943
Proceeds from insurance	831,456	_	_	_	831,456
	\$ 4,258,548	\$_	1,691	\$ (331,315)	\$ 3,928,924

#### Deposits for project developments and programs

The Corporation received a deposit from Southwest Properties Limited for future development of the Cunard Block property.

#### Bedford waterfront project

The Corporation has previously received amounts from third parties for depositing fill in Bedford. The intent is to develop the Bedford waterfront property and utilize this long term deferred revenue in that development over future periods.

#### Development of Halifax waterfront

The Corporation received amounts from a third party as part of a development agreement for the Halifax waterfront; the intent is to use these funds in the development of the waterfront in future periods.

#### Receivable from Province of Nova Scotia for insurance proceeds

The Corporation has recorded a long term receivable and deferred revenue for insurance proceeds related to the loss incurred on the Lunenburg asset in 2014. Revenues will be recognized as the related expenses are incurred to construct a new asset.

March 31, 2017

#### 8. Tangible capital assets

March 31, 2017

	Land	Buildings	Wharves and walkways	Waterlots	Equipment	Paving	Capital lease	Monuments	Lunenburg (note 12)	Playground	Assets under Construction	2017 Total
Cost												
Opening balance Additions Disposals	\$ 25,460,663 1,908,536	\$ 10,763,466 - -	\$ 9,185,207 - (186,832)	\$ 1,238,201 14,746	\$ 2,662,514 612,257 (84,612)	\$ 483,390 - (160,558)	\$ 1,704,472 -	\$ 481,80 (32,80		\$ 242,298 - -	\$ - 1,966,159 -	\$ 56,866,275 4,501,698 (464,802)
Closing balance	27,369,199	10,763,466	8,998,375	1,252,947	3,190,159	322,832	1,704,472	449,00	9 4,644,255	242,298	1,966,159	60,903,171
Accumulated amortization												
Opening balance	-	6,249,956	2,566,205	-	1,817,261	223,631	1,455,266	298,05	7 466,874	47,796	-	13,125,046
Amortization	-	224,707	194,894	-	237,949	4,887	35,528	22,14	7 57,364	12,115	-	789,591
Disposals	-		(80,427)	-	(73,696)	(60,738)		(19,13	3) -	· -	-	(233,994)
Closing balance	-	6,474,663	2,680,672	-	1,981,514	167,780	1,490,794	301,07	1 524,238	59,911	-	13,680,643
Net book value	\$ 27,369,199	\$ 4,288,803	\$ 6,317,703	\$ 1,252,947	\$ 1,208,645	\$ 155,052	\$ 213,678	\$ 147,93	8 \$ 4,120,017	\$ 182,387	\$ 1,966,159	\$ 47,222,528

March 31, 2016

	Land	Buildings	Wharves and walkways	Waterlots	Waterlots Equipment		Equipment Paving Ca		Capital lease Monumentx			Lunenburg (note 12)	ſ	Playground	2016 Total
Cost															
Opening balance	\$ 25,397,393	\$ 10.747.673	\$ 9.149.426	\$ 1,238,201	\$ 2,532,323	\$	483,390	\$	1.704.472	\$ 451.076	\$	4,644,255	\$	242,298	\$ 56.590.507
Additions	63,270	15,793	35,781	-	265,579	Ψ	-	Ψ	-	30,733		-	Ψ	-	411,156
Disposals	-	-	-	-	(135,388)		-		_			-		_	(135,388)
Closing balance	25,460,663	10,763,466	9,185,207	1,238,201	2,662,514		483,390		1,704,472	481,809	)	4,644,255		242,298	56,866,275
Accumulated amortization															
Opening balance	-	6,023,770	2,335,679	-	1,699,837		215,107		1,419,738	243,728	3	409,509		35,681	12,383,049
Amortization	-	226,186	230,526	-	242,044		8,524		35,528	54,329	)	57,365		12,115	866,617
Disposals	-	-	-	-	(124,620)		-		-		-	-		-	(124,620)
Closing balance	-	6,249,956	2,566,205	-	1,817,261		223,631		1,455,266	298,05	7	466,874		47,796	13,125,046
Net book value	\$ 25,460,663	\$ 4,513,510	\$ 6,619,002	\$ 1,238,201	\$ 845,253	\$	259,759	\$	249,206	\$ 183,752	2 \$	4,177,381	\$	194,502	\$ 43,741,230

The capital lease is a prepaid long term lease from the Federal Department of Public Works for a term of 45 years from 1977, with three ten-year renewal options.

March 31, 2017

9. Accumulated surplus		<u>2017</u>		<u>2016</u>
The accumulated surplus is made up as follows:				
Accumulated surplus Contributed surplus Share capital	1	8,875,226 3,747,826 3 2,623,055	13,	051,052 747,826 3 798,881
Authorized: 5,000 shares without nominal or par value				
Issued: 3 shares	\$	3	\$	3

The shares are held in trust by one representative of the province for the Queen in Right of the Province of Nova Scotia.

#### 10. Employee pension plan

The Corporation is a participant in a multi-employer pension plan, the Nova Scotia Public Service Superannuation Plan. This plan is sponsored by the Nova Scotia government, and provides benefits to the employees of multiple government organizations. Although each participating entity is responsible for its contributions to the plan, the amount for which each individual entity is obligated is not determinable based on the Province's actuarial report, and therefore no liability is recognized in these statements. Expenses are recorded in the period when the Corporation is obligated to make contributions for services rendered by employees. During the year, the Corporation made contributions to the plan in the amount of \$94,020 (2015 - \$105,965). The Province engaged an actuary in December 2015 to complete a full actuarial valuation of the Nova Scotia Public Service Superannuation Plan, at which time there was an unfunded liability. The Province is required to engage an actuary to perform an actuarial valuation of the plan on or before December 31, 2017.

11. Supplemental cash flow information	<u>2017</u>	<u>2016</u>
Change in non-cash operating working capital:		
Receivables Prepaids Payables and accruals	\$ (3,790,761) \$ (16,919) <u>2,021,024</u>	104,805 (32,687) (430,158)
	\$ <u>(1,786,656)</u> \$	(358,040)

#### 12. Lunenburg investment

In fiscal 2006, the Corporation acquired real estate properties in the Town of Lunenburg by way of a 100% share purchase of 3104102 Nova Scotia Limited and direct asset purchases.

March 31, 2017

#### 12. Lunenburg investment (continued)

The province provides an annual operating grant to cover any shortfall between revenues and expenditures and tangible capital asset construction or purchases.

The Lunenburg assets consist of land, buildings and wharves. These assets have been shown as a separate line item within the Tangible Capital Assets schedule in note 8 to the consolidated financial statements. This is to recognize these assets as a unique group whose title with the Corporation may not necessarily be long term in nature, depending on decisions of the province.

#### 13. Related party transactions

During the year, the Corporation transacted business with various Departments and Crown Corporations of the Province of Nova Scotia. These transactions included rent charged to these entities for use of the Corporation's assets. Other revenues received from related parties include operating and capital grants. Various expenditures were incurred by the Corporation for transactions with these same related parties for payroll benefits, consulting and legal services. All transactions with related parties are in the normal course of operations and are transacted at the exchange amount agreed to by related parties.

#### 14. Commitments

- (i) The Corporation entered into an agreement with an existing combined residential and commercial building on the Halifax waterfront to allow partial early conversion of the complex into condominium units. The Corporation received total compensation of \$500,000. The Corporation has committed to use the compensation on the construction of amenities on the Halifax waterfront. In the current fiscal year, the Corporation has recognized \$Nil (2016 \$117,987) as deferred revenue. The Corporation has cumulatively recognized \$500,000 as deferred revenue and expended \$153,057 on amenities for a net deferred balance of \$346,943 (refer to note 7).
- (ii) During the 2013 fiscal year, the Corporation issued a request for proposals for the development of the property known as Cunard Block. Southwest Properties Limited was selected as the preferred proponent based on the proposals received. The Corporation will be responsible for the design and construction of the public space component of the development. Southwest Properties will be contributing a portion of the cost and a \$3 million dollar grant was approved by the province in fiscal 2014.
- (iii) A building owned by the Corporation in the Town of Lunenburg was destroyed by a fire in September 2013. The building was a total loss and demolition took place in fiscal 2015. The Corporation has recognized a receivable for insurance proceeds from the Province of Nova Scotia in the amount of \$831,456 in these consolidated financial statements after expenditure of \$194,206 to demolish and remediate the property. The receipt of proceeds will be contingent on a replacement property being constructed and, as such, a liability has been booked for the same amount to recognize the commitment to rebuild. The timing, cost, and likelihood of spending approval by the province of the replacement property is not known at present.

March 31, 2017

#### 14. Commitments (continued)

- (iv) During the year, the Corporation entered into an agreement with Armour Group Limited ("AGL") to develop the Queen's Marque on the Halifax waterfront, a \$200 million mixed use development project including residential, office, hotel, retail, significant public space and 3 new piers. The Corporation will continue to own the land and manage the public space through a 99-year land lease with AGL. The province approved a capital grant to the Corporation for \$6,569,513 to bring the site to a development-ready state, and construction is underway.
- (v) During the year, the Corporation began recapitalization of the Centre for Ocean Ventures and Entrepreneurship site ("COVE" site) on the Dartmouth side of Halifax Harbour at the site of the former Canadian Coast Guard Base. The property was purchased by the Corporation in 2015, and the \$19.7 million project will be funded through a federal / provincial cost share (\$7.1 million federal and \$12.6 million provincial). The Corporation is leading design and construction in partnership with the Nova Scotia Community College, and the facility is expected to open in the spring of 2018.

#### 15. Employee compensation

As required under the Public Sector Compensation Disclosure Act for the Province of Nova Scotia, the following are total gross compensation in excess of \$100,000 for individual employees of the Corporation:

5	201,529
\$	144,326
\$	102,880
\$	101,500
	\$

#### 16. Provincial grant revenue and other income

Actual revenue amounts for grants and other income can vary significantly from budget during each fiscal year. This is due to additional budget allocations for certain items being approved that were not included in the original budget. Additional capital grant approvals for the Queen's Marque project and the COVE site are the primary factors impacting the revenue variance from budget for fiscal 2017.

#### 17. Comparative figures

Certain comparative figures have been reclassified from those previously presented to conform to the presentation of the 2017 consolidated financial statements.

<b>Waterfront Development Corporation Limited</b>
Schedule 1 – Property expenses

Year ended March 31		Budget	2017	2016
Expense				
Amortization	\$	872,000	\$ 732,226	\$ 809,252
Bedford development		-	36,753	77,740
Equipment and supplies		80,000	105,114	110,513
Insurance		130,000	123,752	112,352
Landscaping and waste removal		217,000	282,767	249,606
Miscellaneous		20,000	38,773	23,002
Property taxes		24,000	22,846	23,831
Repairs and maintenance		268,000	223,112	308,440
Security		167,000	152,349	158,904
Utilities	-	184,000	245,645	158,460
Total expenditures	\$_	1,962,000	\$ 1,963,337	\$ 2,032,100

## Waterfront Development Corporation Limited Schedule 2 - Corporate expenses Year ended March 31

Year ended March 31		Budget		2017	2016
Expense					
Directors' fees and expenses	\$	30,000	\$	18,325	\$ 27,675
Doubtful accounts		6,000		-	-
Loan interest		20,000		8,855	13,931
Office operations		293,000		283,534	235,320
Professional fees					
Programs		175,000		174,026	424,555
Audit		25,000		20,502	20,412
Consulting		30,000		31,507	59,524
Legal fees		20,000		12,827	54,199
Salaries, contracts and benefits		1,636,000		1,611,365	1,538,190
Waterfront promotions and public relations	.=	124,000	•	145,539	191,826
Total expenditures	\$	2,359,000	\$	2,306,480	\$ 2,565,632

# Waterfront Development Corporation Limited Schedule 3 – Revenue and expense for the Lunenburg real estate and development projects Year ended March 31

Year ended March 31		Budget	2017	2016
Revenue				
Rents	\$	207,000 \$	225,140 \$	236,491
Operating grant (note 12)		313,000	313,000	<u> </u>
		520,000	538,140	236,491
Expense				
Administration		30,000	15,873	24,068
Amortization		52,500	57,365	57,365
Operating		410,000	549,007	486,708
Professional fees	_	80,000	103,215	83,227
	_	572,500	725,460	651,368
Excess of expenses over revenue (note 12)	\$_	(52,500) \$	(187,320) \$	(414,877)

## Waterfront Development Corporation Limited Schedule 4 - Revenue and expense for the Tall Ships Nova Scotia Festival

Year ended March 31	Budget	2017	2016
Revenue Government grant	\$ <u>750,000</u> \$	<b>750,000</b> \$	<u>-</u>
Expense Administration and management Marketing Program	300,000 350,000 100,000 750,000	222,536 196,243 390,137 808,916	- - - -
Excess of expenses over revenue	\$	(58,916) \$	