

Consolidated Financial Statements

Strait Regional Centre for Education

March 31, 2019

Contents

	<u>Page</u>
Management's responsibility for financial reporting	1
Independent auditor's report	2 - 3
Consolidated statement of financial position	4
Consolidated statement of operations	5
Consolidated statement of changes in net financial assets	6
Consolidated statement of cash flows	7
Notes to the consolidated financial statements	8 - 21
Supplementary Schedules	
Schedule A – Supplementary details of revenues	22
Schedule B – Supplementary details of expenses	23 - 29
Schedule C – Supplementary details of trust funds	30
Schedule D – Supplementary details of school generated funds	31
Schedule E – Supplementary details of tangible capital assets	32

Management's responsibility for financial reporting

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards, and the integrity and objectivity of these consolidated statements are management's responsibility. Management is also responsible for all of the notes to the consolidated financial statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the consolidated financial statements. A summary of the significant accounting policies are described in Note 2 to the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements.

The external auditors, Grant Thornton LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of the Strait Regional Centre for Education and meet when required. The accompanying independent auditor's report outlines their responsibilities, the scope of their examination and their opinion on the consolidated financial statements.



Regional Executive Director of Education, Strait Regional Centre for Education



Director of Finance, Strait Regional Centre for Education

Independent auditor's report

Grant Thornton LLP
Unit 2
301 Pitt Street
Port Hawkesbury, NS
B9A 2T6
T +1 902 625 5383
F +1 902 625 5242

To the Honourable Zach Churchill
Minister, Education and Early Childhood Development

Opinion

We have audited the consolidated financial statements of Strait Regional Centre for Education ("the Centre"), which comprise the consolidated statement of financial position as at March 31, 2019, and the consolidated statements of operations, changes in net financial assets and cash flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly in all material respects, the financial position of Strait Regional Centre for Education as at March 31, 2019, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Centre in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matters – Supplementary Information

Our audit was conducted for the purposes of forming an opinion on the consolidated financial statements taken as a whole. The current year's supplementary information schedules included on pages 22 to 32 are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion, on the audit of the consolidated financial statements taken as a whole.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements (continued)

In preparing the consolidated financial statements, management is responsible for assessing the Centre's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Centre or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Centre's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Centre's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Centre's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Centre to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Grant Thornton LLP

Chartered Professional Accountants
Licensed Public Accountants

Port Hawkesbury, Canada
June 27, 2019


Strait Regional Centre for Education

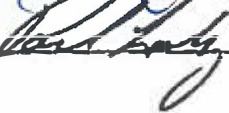
Consolidated statement of financial position

March 31 2019 2018

Financial assets		
Cash and cash equivalents	\$ 5,430,706	\$ 4,631,846
Receivables		
Province of Nova Scotia	14,048,104	20,650,105
Municipal councils	397,636	52,402
Government of Canada	-	386,761
Other	<u>3,042,447</u>	<u>3,112,945</u>
Total financial assets	<u>22,918,892</u>	<u>28,834,059</u>
Financial liabilities		
Payables and accruals - trade	4,035,131	6,518,556
Payables and accruals - government		
Province of Nova Scotia	137,600	47,111
Municipalities	9,361	12,195
Government of Canada	280,782	775,625
Deferred revenues	3,413,271	2,003,241
Post-employment benefits (Note 6)	2,283,583	7,323,922
Compensated absences benefits (Note 7)	<u>9,083,716</u>	<u>9,183,450</u>
Total financial liabilities	<u>19,243,444</u>	<u>25,664,100</u>
Net financial assets	<u>3,675,448</u>	<u>2,969,959</u>
Non-financial assets		
Tangible capital assets (net of accumulated amortization) (Schedule E)		
School buildings	1,158,914	1,219,910
Equipment and furnishings	16,843	21,053
Motor vehicles	<u>178,791</u>	<u>275,064</u>
	1,354,548	1,516,027
Prepays	<u>37,345</u>	<u>479,655</u>
Total non-financial assets	<u>1,391,893</u>	<u>1,995,682</u>
Accumulated surplus (Note 9)	<u>\$ 5,067,341</u>	<u>\$ 4,965,641</u>

Approved by:





Deputy Minister, Department of Education and Early
Childhood Development

Regional Executive Director of Education, Strait Regional Centre
for Education

See accompanying notes to the consolidated financial statements.

Strait Regional Centre for Education

Consolidated statement of operations

Year ended March 31

2019

2018

	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Revenue			
Province of Nova Scotia (Schedule A)	\$ 71,901,399	\$ 74,424,463	\$ 74,998,532
Government of Canada	-	125,995	250,277
Local First Nations	1,200,000	1,177,162	1,198,986
Municipal contributions	13,471,900	13,471,900	13,080,300
Other revenues (Schedule A)	5,725,106	6,506,562	6,281,361
School generated funds (Schedule D)	-	2,451,896	2,368,366
	<u>92,298,405</u>	<u>98,157,978</u>	<u>98,177,822</u>
Expenses			
Board governance (Schedule B)	-	-	673,657
Office of the RED (Schedule B)	952,606	997,950	1,088,779
Financial services (Schedule B)	735,463	729,500	756,055
Human resources (Schedule B)	485,462	667,046	747,116
School services (Schedule B)	68,485,484	69,095,227	67,686,138
Operational services (Schedule B)	19,519,109	22,199,007	23,586,992
Pre-primary program (Schedule B)	1,966,500	1,650,115	588,930
Interest expense	-	284,420	513,399
School generated funds (Schedule D)	-	2,271,534	2,252,563
Amortization (Schedule E)	153,781	161,479	217,581
	<u>92,298,405</u>	<u>98,056,278</u>	<u>98,111,210</u>
Centre for Education annual surplus	\$ -	\$ 101,700	\$ 66,612

Accumulated surplus (Note 9)

Balance, beginning of year	\$ 4,965,641	\$ 4,899,029
Centre for Education annual surplus	<u>101,700</u>	<u>66,612</u>
Balance, end of year	<u>\$ 5,067,341</u>	<u>\$ 4,965,641</u>

See accompanying notes to the consolidated financial statements.

Strait Regional Centre for Education Consolidated statement of changes in net financial assets

Year ended March 31	2019		2018
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Net financial assets, beginning of year	\$ 2,969,959	\$ 2,969,959	\$ 3,057,971
Changes in the year			
Centre for Education annual surplus	-	101,700	66,612
Acquisition of tangible capital assets	-	-	(339,705)
Amortization of tangible capital assets	153,781	161,479	217,581
Decrease (increase) in prepaids	<u>-</u>	<u>442,310</u>	<u>(32,500)</u>
Increase (decrease) in net financial assets	<u>153,781</u>	<u>705,489</u>	<u>(88,012)</u>
Net financial assets, end of year	<u>\$ 3,123,740</u>	<u>\$ 3,675,448</u>	<u>\$ 2,969,959</u>

See accompanying notes to the consolidated financial statements.

Strait Regional Centre for Education

Consolidated statement of cash flows

Year ended March 31

2019

2018

Increase (decrease) in cash and cash equivalents		
Operating transactions		
Centre for Education annual surplus	\$ 101,700	\$ 66,612
Non-cash items included in annual surplus		
Amortization	161,479	217,581
Decrease (increase) in receivables	6,714,027	(3,238,746)
(Decrease) increase in payables and accruals	(2,890,613)	2,309,880
(Decrease) increase in post-employment benefits	(5,040,339)	332,116
(Decrease) Increase in compensated absences benefits	(99,734)	1,499
Decrease (increase) in prepaids	442,310	(32,500)
Increase in deferred revenues	<u>1,410,030</u>	<u>914,678</u>
Cash provided by operating transactions	<u>798,860</u>	<u>571,120</u>
Capital transactions		
Acquisition of tangible capital assets	<u>-</u>	<u>(339,705)</u>
Cash applied to capital transactions	<u>-</u>	<u>(339,705)</u>
Net increase in cash and cash equivalents	798,860	231,415
Cash and cash equivalents, beginning of year	<u>4,631,846</u>	<u>4,400,431</u>
Cash and cash equivalents, end of year	<u>\$ 5,430,706</u>	<u>\$ 4,631,846</u>

See accompanying notes to the consolidated financial statements.

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

1. Nature of operations

The Strait Regional Centre for Education ("Centre for Education") manages education programs and finances of public schools within Inverness, Guysborough, Richmond, and Antigonish counties. The Centre for Education is registered as a charitable organization under the Income Tax Act and therefore, is exempt from income tax.

2. Summary of significant accounting policies

These consolidated financial statements have been prepared by management in accordance with Canadian Public Sector Accounting Standards, which for purposes of the Centre for Education's financial statements are represented by accounting recommendations of the CPA Canada Public Sector Accounting Board (PSAB), supplemented where appropriate by other CPA Canada accounting standards or pronouncements.

The consolidated financial statements reflect the assets, liabilities, revenues and expenses of the reporting entity. The reporting entity is comprised of all organizations accountable for the administration of their financial affairs and resources to the Centre for Education and which are controlled by the Centre for Education.

Reporting entity

School based funds, which include the assets, liabilities, revenues and expenses of the various school and student activities that are controlled and administered at the school level but for which the Centre for Education is accountable are reflected in the consolidated financial statements.

Interdepartmental and inter-organizational transactions and balances between these organizations are eliminated.

Trust funds and their related operations administered by the Centre for Education are not included in the consolidated financial statements as they are not controlled by the Centre for Education.

These consolidated financial statements have been prepared using the following significant accounting policies:

Revenues

Provincial government transfers for operating and capital purposes are recognized as revenue in the period in which all eligibility criteria and/or stipulations have been met and the amounts are authorized. Any funding received prior to satisfying these conditions is deferred until conditions have been met. When revenue is received without eligibility criteria or stipulations, it is recognized when the transfer(s) from the Province of Nova Scotia and Municipalities are authorized.

Provincial government transfers representing the year over year change in accrued benefit obligations are recognized as revenue when the transfer has been authorized.

All non-government contribution or grant/revenues that are externally restricted, such that they must be used for a specified purpose, are recognized as revenue in the period in which the resources are used for the purpose or purposes specified. Any externally restricted inflow received before the criterion has been met is reported as a liability until the resources are used for the purpose or purposes specified.

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

2. Summary of significant accounting policies (continued)

Revenues (continued)

International Student Program revenues are recognized as revenue when the related service is rendered.

Rental income is recognized over the term of the lease.

Investment income is recognized as revenue in the year in which it is earned.

Expenses

Expenses are the cost of goods and services acquired in the period whether or not payment has been made or invoices recorded. Expenses are recorded on the accrual basis and include the cost of supply inventories purchased during the year. Provisions are made for probable losses on accounts receivable and contingent liabilities when it is likely that a liability exists and the amount can be reasonably determined. These provisions are updated as estimates are revised, at least annually.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balance with banks, short term deposits and bank balances held by schools. Bank borrowings are considered to be financing activities.

Financial instruments

The Centre for Education classifies its financial instruments at amortized cost.

This category includes cash and cash equivalents, receivables, payables and accruals and deferred revenue. They are initially recognized at fair value and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Management assess each financial instrument to determine whether there is any impairment losses and if any, are reported in the statement of operations.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

There are no unrealized gains or losses therefore the statement of remeasurement gains and losses has not been presented.

Net financial assets

Net financial assets represents the financial assets less the financial liabilities of the Centre for Education.

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

2. Summary of significant accounting policies (continued)

Non-financial assets

Tangible capital assets that have useful lives extending beyond the accounting period are held for use in the production or supply of goods and services and are not intended for sale in the ordinary course of operations. Tangible capital assets are recorded at net historical cost (or estimated cost when the actual cost is unknown) and include all costs directly attributable to the acquisition, construction, development and installation of the tangible capital asset, except interest. Tangible capital assets include buildings, equipment and furnishings, and motor vehicles. Tangible capital assets do not include intangibles or assets acquired by right, such as forests, water and mineral resources, or works of art and historical treasures.

Tangible capital assets are amortized using the declining balance method at the following rates:

School buildings	5%
Equipment and furnishings	20%
Motor vehicles	35%

When conditions indicate that a tangible capital asset no longer contributes to the Centre for Education's ability to provide goods and services, or that the value of future economic benefits associated with the tangible capital asset is less than its net book value, the cost of the tangible capital asset is reduced to reflect the decline in the asset's value. Write-downs are not reversed.

Under the agreement with the municipal councils, all school buildings and land on hand at January 1, 1982, remain assets of the Municipality but are under the operational control of the Centre for Education until such time, as the Centre for Education no longer requires the asset for school purposes. At that time, control will revert back to the municipal councils.

The Centre for Education has made additions to school buildings, legal title to which is held by the Municipality. Under the Education Act, should the buildings in question be disposed of, the Centre for Education will be entitled to a portion of any net proceeds of disposition.

Prepaid expenses are cash disbursements for goods or services, other than tangible capital assets and inventories of supplies, of which some or all will provide economic benefits in one or more future periods. The prepaid amount is recognized as an expense in the year the good or service is used or consumed.

Accumulated surplus

Accumulated surplus represents the financial assets and non-financial assets of the Centre for Education less their financial liabilities. This represents the accumulated balance of net surplus/deficit arising from the operations of the Centre for Education.

Trust funds

The trust funds represent capital contributed in trust on which the income thereon is used to provide scholarships for eligible students. Trust fund assets administered by the Centre for Education are identified in Schedule C.

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

2. Summary of significant accounting policies (continued)

Deferred revenue

Certain amounts are received pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs or in the delivery of specific services and transactions. These amounts are recognized as revenue in the fiscal year that the related expenditures are incurred or service performed.

Use of estimates

The preparation of the consolidated financial statements requires management to make a number of estimates and assumptions relating to the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods. Significant items subject to such estimates and assumptions include the carrying amount of tangible capital assets, valuation allowances for receivables, and assets and obligations related to employee future benefits. Actual results could differ from these estimates.

School generated funds

These consolidated financial statements include funds arising from certain school and student activities that are controlled and administered by each school, but for which the Centre for Education is accountable. Revenue from school funds is recognized as the funds are received. School funded activity expenditures are recorded as the funds are expended. School generated funds include the revenues and expenditures and fund balances of various activities that exist at the school level under the jurisdiction of the Centre for Education. Changes in cash held by schools are detailed in Schedule D.

Post-employment benefits and compensated allowances

The Centre for Education provides defined service awards and compensated absences to certain employee groups. These benefits include pension, service awards and non-vesting sick leave. The Centre for Education has adopted the following policies with respect to accounting for these employee benefits:

- i) The costs of post-employment service awards are actuarially determined using management's best estimate of employee retention, retirement ages of employees, salary escalation, other cost escalation, long term inflation and discount rates. Adjustments to these costs arising from changes in estimates and experience gains and losses are amortized to income over estimated average remaining service life of the employee groups on a straight line basis. Plan amendments, including past service costs are recognized as an expense in the period of the plan amendment.
- ii) The costs of non-vesting sick leave are actuarially determined using management's best estimate of salary escalation, employees' use of entitlement and discount rates. Adjustments to these costs arising from changes in actuarial assumption and/or experience are recognized over the estimated average remaining service life of the employees.
- iii) The costs of multi-employer defined benefit pension are the employer's contributions due to the plan in the period and are accounted for as a defined contribution plan.

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

2. Summary of significant accounting policies (continued)

Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into the air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability would be recorded, net of any expected recoveries. A liability for remediation of contaminated sites would be recognized when all the following criteria are met:

- i) An environmental standard exists;
- ii) Contamination exceeds the environmental standard;
- iii) The Strait Regional Centre for Education:
 - A) Is directly responsible; or
 - B) Accepts responsibility; and
 - C) It is expected that the future economic benefits will be given up;
 - D) A reasonable estimate of the amount can be made.

As of March 31, 2019, there are no known contaminated sites identified.

3. Pension plans

The Centre for Education contributes to the following pension plans on behalf of its employees:

- i) The Centre for Education's Canadian Union of Public Employees (CUPE) staff and non-union staff participate in a multi-employer defined pension plan held on behalf of the Centre for Education by the Nova Scotia Education Common Services Bureau.
- ii) The Centre for Education's teaching staff are covered by a pension plan established by the Province of Nova Scotia pursuant to the Teachers' Pension Act. Employer contributions for these employees are provided directly by the Province of Nova Scotia.

The Centre for Education accounts for the above plans as defined contribution plans and as such no accrued liability is recorded, and only the contributions paid or payable are expensed in the year.

4. Bank indebtedness

The Centre for Education has an operating line of credit of \$799,000 which was fully available as at March 31, 2019.

5. Related party transactions

These statements do not include certain expenditures paid and services provided on behalf of the Centre for Education by the Province of Nova Scotia, including but not limited to:

- Early Retirement Program payments;
 - P3 schools and facilities leases and operating costs; and
 - Certain IT systems and support.
-

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

6. Post-employment benefits

Summary of post-employment benefits – service awards

The last actuarial valuation for teacher service awards was conducted as at July 31, 2018. The actuarial liabilities for teachers service awards as at March 31, 2019 were extrapolated based on the latest actuarial valuations. The actuarial valuation for the non-teacher service awards was as at March 31, 2018 and was extrapolated to March 31, 2019. The obligation was determined using the Projected Unit Credit Method.

	<u>2019</u>	<u>2018</u>
Accrued benefit liability – teachers	\$ (484,187)	\$ (5,126,752)
Accrued benefit liability – non-teachers	<u>(1,799,396)</u>	<u>(2,197,170)</u>
Total post-employment benefit obligation	<u>\$ (2,283,583)</u>	<u>\$ (7,323,922)</u>

The Centre for Education has recognized in these consolidated financial statements the liability associated with retirement allowances earned by staff. The Centre for Education has recorded a corresponding receivable from the Province of Nova Scotia which has assumed responsibility for the liability up to March 31, 2019.

In fiscal 2018, eligible employees (teachers and non-union) were provided an opportunity to elect for an early service payout in lieu of their retirement allowance. This one-time election ended March 29, 2018. The election uptake was 90% for teachers and 77% for non-union. Non-teaching union groups were not eligible in 2017-18. The total amount of early service payouts accrued at March 31, 2018 was \$4,730,361. The impact of these immediate payouts has been reflected in fiscal 2018 by recognizing a loss on settlement of \$345,251 and previously unamortized losses of \$317,160.

Service awards – teachers

For teachers hired before August 1, 2002 the service awards at retirement or pre-retirement death are based on the provisions of the collective agreement with the applicable Centre for Education at August 1, 2002. The service award for service after July 31, 2002 is equal to the greater of the benefit determined according to the applicable collective agreement and 1% of the teachers' annual salary, including any administration allowance, to a maximum of 30 years in total.

For teachers hired after July 31, 2002, the service award entitlement at retirement or death prior to retirement is equal to 1% of the teacher's annual salary at retirement (or death), including any administration allowance, multiplied by their years of service, to a maximum of 30 years. The teacher must have completed at least 10 years of service to be eligible for a service award.

The Province of Nova Scotia assumed responsibility for the payment of Service Awards for teachers effective August 1, 2002. The Centre for Education has recorded a service award and interest expense for the service awards for teachers, as provided by the Province of Nova Scotia through an actuarial valuation obtained as required under Section 3250 of the CPA Canada Public Sector Accounting Handbook ("Section 3250").

The valuations and extrapolations reflect the benefit provisions of the retirement allowance programs as of the measurement date with the possible exception that the actuaries were directed by the Province of Nova Scotia to reflect the freeze of service accrual under the retirement allowance programs as at April 1, 2015.

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

6. Post-employment benefits (continued)

Service awards – teachers (continued)

Section 3250 requires that all unamortized gains and losses be recognized on plan curtailment. Actuarial gains and losses that are revealed after the plan curtailment are to be amortized over the expected average remaining service life ("EARSL") of active employees.

An actuarial estimate was provided to the Province with post-retirement benefit disclosures as at March 31, 2019 under section 3250 of the CPA Canada Public Sector Accounting Handbook.

	<u>2019</u>	<u>2018</u>
Accrued benefit obligation, beginning of year	\$ 5,213,474	\$ 4,941,451
Interest on obligation	21,928	168,013
Other (past service, transfers, etc.)	-	255,900
Less: benefits paid	(4,688,091)	(246,190)
Actuarial (gains) losses	<u>(260,800)</u>	<u>94,300</u>
Accrued benefit obligation, end of year	(286,511)	5,213,474
Pension assets, at market related values	<u>-</u>	<u>-</u>
Funded status – (deficiency)	286,511	(5,213,474)
Unamortized actuarial (gains) losses	<u>(197,676)</u>	<u>86,722</u>
Accrued benefit liability – teachers	<u>\$ (484,187)</u>	<u>\$ (5,126,752)</u>

The following actuarial assumptions have been used in the determination of the accrued benefit obligation related to retiring allowances for Teachers as at March 31:

	<u>2019</u>	<u>2018</u>
Discount rate	3.29%	3.42%
Rate of compensation increase	0.5% - 2.0%	0% - 2.0%
Mortality rate	Nil	Nil
Withdrawal prior to retirement	Nil	Nil

The actuary assumed that 50% of teachers will retire at the Rule of 85. The actuary has also assumed that the remainder of teachers will retire at the earlier of 35 years of credited service, age 62 with 10 years of credited service, and age 65 with 2 years of credited service.

Service awards – non-teachers

CUPE members with 10 years of service at April 1, 2015 are entitled to a payment upon retirement of the greater of 1% of pay per year of service at April 1, 2015, to a maximum of 25 years, and their prior frozen benefit as at October 19, 1998 plus 1% of pay per year of service from October 19, 1998 to April 1, 2015, to a maximum of 25 years.

Non-union members with 10 years of service at April 1, 2015 are entitled to a payment upon retirement of 2% of pay per year of service at April 1, 2015, to a maximum of 25 years.

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

6. Post-employment benefits (continued)

Service awards -- non-teachers (continued)

As part of an early payout option, the 10 years of service requirement for Non-union members was waived.

An actuarial valuation has been obtained by the Province of Nova Scotia which has been prepared under Section 3250 of the CPA Canada Public Sector Accounting Handbook ("Section 3250"). Retiring allowances benefits descriptions and copies of the relevant parts of the collective agreements and letters of understanding for the different Centres for Education and union/non-union groups were provided by the Province of Nova Scotia ("the Province").

The calculations have been carried out based on the data provided by the Province of Nova Scotia in connection with post-retirement benefit valuations. This information was supplemented by data supplied by the individual Centres for Education. The data included the period of continuous service with the Province, the date of birth, annual salary, hourly rates and contractual hours of work and some detail regarding frozen awards.

The valuations and extrapolations reflect the benefit provisions of the retirement allowance programs as of the measurement date with the possible exception that the actuaries were directed by the Province of Nova Scotia to reflect the freeze of service accrual under the retirement allowance programs as at April 1, 2015. The actuarial valuations noted that the collective agreements that incorporate the service freeze under the retirement allowance programs had not been ratified as of the date of their reports. Based on correspondence with the Province of Nova Scotia, it was the actuaries understanding that it was the Government's assertion that the changes to freeze service under the retirement allowance programs as at April 1, 2015 are virtually definitive based on the steps it has put in place. As per provincial direction, a curtailment of the retirement allowance programs was reflected as at April 1, 2015 as provided in the actuarial calculations and disclosures for Fiscal 2019. Should this not be the case, the calculation and disclosures will need to be revised along with those provided for Fiscal 2016, Fiscal 2017 and Fiscal 2018.

Non-union non-teaching employees were offered a one-time option to elect an immediate payout of their retirement allowance benefit based on their rate of pay as at March 31, 2018. Employee elections were completed in March 2018 with payments made during Fiscal 2019. The immediate payment of accrued benefits triggers a settlement under PS3250. The actuary reflected the settlement as at March 31, 2018 and the related benefit payments actually made are reflected in Fiscal 2019 as at April 1, 2018.

As part of the early payout option, service requirements for vesting purposes as at April 1, 2015 were waived for non-union employees. As such, additional non-union employees have become entitled to retirement allowance benefits. Since the decision to waive the vesting requirements was made as part of the settlement event, the loss due this waiver has been included within the settlement loss in Fiscal 2018.

For those employees who elected to receive the one-time payout of their retirement allowance benefit, their accrued benefit obligation at March 31, 2018 was simply the amount of the one-time payment made during Fiscal 2019.

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

6. Post-employment benefits (continued)

Service awards – non-teachers (continued)

The settlement loss was determined by comparing the total settlement payments expected to be made to the extrapolated accrued benefit obligation as at March 31, 2018 for those employees electing to receive the one-time payment.

Section 3250 requires that all unamortized gains and losses be recognized on plan curtailment. Actuarial gains and losses that are revealed after the plan curtailment are to be amortized over the expected average remaining service life ("EARSL") of active employees.

An actuarial estimate was provided to the Province with post-retirement benefit disclosures as at March 31, 2019 under section 3250 of the CPA Canada Public Sector Accounting Handbook.

	<u>2019</u>	<u>2018</u>
Accrued benefit obligation, beginning of year	\$ 2,143,901	\$ 2,297,941
Interest on obligation	58,355	73,371
Settlement loss due to early payout offer	-	89,351
Less: benefits paid	(433,021)	(328,312)
Actuarial (gains) losses	<u>(419,138)</u>	<u>11,550</u>
Accrued benefit obligation, end of year	1,350,097	2,143,901
Pension assets, at market related values	<u>-</u>	<u>-</u>
Funded status – deficiency	(1,350,097)	(2,143,901)
Unamortized actuarial gains	<u>(449,299)</u>	<u>(53,269)</u>
Accrued benefit liability – non-teachers	<u>\$ (1,799,396)</u>	<u>\$ (2,197,170)</u>

The following actuarial assumptions have been used in the determination of the accrued benefit obligation related to retiring allowances for non-teachers as at March 31:

	<u>2019</u>	<u>2018</u>
Discount rate	3.29%	3.42%
Rate of compensation increase	2.5 – 3.5%	1% - 3.5%
Mortality rate	Nil	Nil
Withdrawal prior to retirement	Nil	Nil

The actuary assumed that for non-teachers 10% will retire at the age of 59, 20% will retire at the age of 60, 10% will retire between the ages of 61-64, 50% will retire between the ages of 65-69 and 100% will retire at the age of 70. The actuary has also assumed that 20% of non-teachers will retire on or after the earliest unreduced retirement date if it is greater, and 40% of non-teachers will retire at 35 years of service.

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

7. Compensated absences benefits

Sick leave – teachers

The Centre for Education provides benefits for sick leave for teaching staff under the following conditions:

- (a) Full time teachers are entitled to twenty (20) days sick leave in each school year. Teachers who are not full time will receive a pro-rated amount of days.
- (b) Teachers may accumulate 100% of their unused current sick days up to a maximum of 195 days in a sick leave bank.
- (c) Accumulated sick leave banks may be used once current sick leave entitlements have been depleted.
- (d) Unused accumulated sick leave benefits at termination or retirement are forfeited.

Eckler Ltd. provided the Province with updated sick leave benefit disclosures as at March 31, 2019 under section 3250 of the CPA Canada Public Sector Accounting Handbook.

Sick leave – non-teachers

The Centre for Education has recognized in these consolidated financial statements, the liability associated with accumulated sick leave earned by staff. The Centre for Education has also recorded a corresponding receivable from the Province of Nova Scotia which has assumed responsibility for the liability up to March 31, 2019. These amounts have been determined by the Department of Finance in relation to an independent actuarial evaluation performed for them.

The actuarial valuation for teachers non-vesting sick leave banks usage was as at July 31, 2017, and have been extrapolated to March 31, 2019. The actuarial valuation for non-teacher non-vesting sick leave banks usage was as at March 31, 2018, and have been extrapolated to March 31, 2019.

This evaluation has calculated the benefit obligation for the Centre for Education to be \$9,083,716 of March 31, 2019 (2018 - \$9,183,450).

	<u>2019</u>	<u>2018</u>
Accrued benefit obligation, beginning of year	\$ 6,142,549	\$ 7,891,854
Current service cost	552,793	471,824
Interest on obligation	202,460	270,225
Less: sick leave taken	(647,182)	(654,879)
Actuarial losses (gains)	<u>150,102</u>	<u>(1,836,475)</u>
Accrued benefit obligation, end of year	<u>6,400,722</u>	<u>6,142,549</u>
Funded status – deficiency	(6,400,722)	(6,142,549)
Unamortized actuarial gains	<u>(2,682,994)</u>	<u>(3,040,901)</u>
Compensated absences benefits liability	<u>\$ (9,083,716)</u>	<u>\$ (9,183,450)</u>

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

7. Compensated absences benefits (continued)

These actuarial valuations were based on assumptions about future events. The obligation was determined using the Projected Unit Credit Method. The economic assumptions used in these valuations are the Centre for Education's best estimate of expected rates of:

	<u>2019</u>	<u>2018</u>
Discount rate	3.29%	3.42%

The actuary assumed that 50% of teachers will retire at the Rule of 85. The actuary has also assumed that the remainder of teachers will retire at the earlier of 35 years of credited service, age 62 with 10 years of credited service, and age 65 with 2 years of credited service.

	<u>2019</u>	<u>2018</u>
Rate of compensation increase (Fiscal 2019 – Fiscal 2022)	0.5% - 2%	0% - 2%
Mortality rate	100%CPM	100%CPM
Withdrawal prior to retirement	5%	5%

The actuary assumed that for non-teachers 10% will retire at the age of 59, 20% will retire at the age of 60, 10% will retire between the ages of 61-64, 50% will retire between the ages of 65-69 and 100% will retire at the age of 70. The actuary has also assumed that 20% of non-teachers will retire on or after the earliest unreduced retirement date if it is greater, and 40% of non-teachers will retire at 35 years of service.

	<u>2019</u>	<u>2018</u>
Rate of compensation increase (Fiscal 2019 – Fiscal 2022)	2.5% – 3.5%	1% - 3.5%
Mortality rate	Nil	Nil
Withdrawal prior to retirement	Nil	Nil

8. Expenditures by object

	<u>2019</u>	<u>2018</u>
Salaries	\$ 64,935,306	\$ 62,907,249
Benefits	14,795,093	15,375,525
Travel	550,570	547,271
Contracted services	1,800,171	2,284,516
Repairs and maintenance	2,635,348	4,182,857
Vehicle expense	1,935,688	2,018,675
Student conveyance	29,801	39,250
Supplies and services	3,612,684	3,332,290
Utilities	3,690,275	3,152,997
Professional development	811,841	706,175
NSSBA	-	48,018
School based funds	2,271,534	2,252,563
Interest expense	284,420	513,399
Insurance	542,068	532,842
Amortization	161,479	217,583
	\$ 98,056,278	\$ 98,111,210

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

9. Accumulated surplus	<u>2019</u>	<u>2018</u>
Operating fund	\$ 1,791,643	\$ 1,708,826
School generated funds	1,921,150	1,740,788
Capital fund	<u>1,354,548</u>	<u>1,516,027</u>
	<u>\$ 5,067,341</u>	<u>\$ 4,965,641</u>
Operating fund		
Balance, beginning of year	\$ 1,708,826	\$ 1,880,141
Centre for Education annual surplus	<u>101,700</u>	<u>66,612</u>
	1,810,526	1,946,753
Transfer to school generated funds	(180,362)	(115,803)
Transfer from capital fund	161,479	217,581
Transfer to capital fund	<u>-</u>	<u>(339,705)</u>
Balance, end of year	<u>\$ 1,791,643</u>	<u>\$ 1,708,826</u>
School generated funds		
Balance, beginning of year	\$ 1,740,788	\$ 1,624,985
Transfer from operating fund	<u>180,362</u>	<u>115,803</u>
Balance, end of year	<u>\$ 1,921,150</u>	<u>\$ 1,740,788</u>
Capital fund		
Balance, beginning of year	\$ 1,516,027	\$ 1,393,903
Transfer to operating fund	(161,479)	(217,581)
Transfer from operating fund	<u>-</u>	<u>339,705</u>
Balance, end of year	<u>\$ 1,354,548</u>	<u>\$ 1,516,027</u>

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

10. Financial instrument risk management

Credit risk

Credit risk is the risk of financial loss to the Centre for Education if a debtor fails to make payments when due. The Centre for Education is exposed to this risk relating to its receivables.

Receivables are ultimately due from the federal and provincial governments and municipal governments under the Centre for Education's jurisdiction. Credit risk is mitigated by management review of aging and collection of receivables and billings. The Centre for Education recognizes a specific allowance for doubtful accounts when management considers the expected amounts to be recovered is lower than the actual receivable.

The Centre for Education measures its exposure to credit risk based on how long the amounts have been outstanding. An impairment allowance is set up based on the authority's historical experience regarding collections.

The Centre for Education mitigates credit risk by ensuring that grants are entered into by way of a contract and by continuous monitoring of outstanding balances to ensure collection is timely. Management closely evaluates the collectability of its receivables and maintains provisions for potential credit losses, which are assessed on a regular basis.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: interest rate risk, currency risk and other price risk. The Centre for Education is not exposed to significant currency or other price risk as it does not transact materially in foreign currency or hold equity financial instruments.

Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The Centre for Education is exposed to this risk through its variable interest bearing bank overdraft. However, management does not feel that this represents a material risk to the Centre for Education as fluctuations in market interest rates would not materially impact future cash flows and operations relating to the bank overdraft.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Strait Regional Centre for Education

Notes to the consolidated financial statements

March 31, 2019

10. Financial instrument risk management (continued)

Liquidity risk

Liquidity risk is the risk that the Centre for Education will not be able to meet all cash outflow obligations as they come due. The Centre for Education mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and maintaining a bank overdraft credit facility if unexpected cash outflows arise.

All payables are due within a one year period with the exception of post-employment benefits and compensated absences.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

11. Collective Agreements and other terms and conditions of employment

The teachers' provincial agreement with the Nova Scotia Teachers Union expires July 31, 2019.

The local collective agreement with the Nova Scotia Teachers Union expires July 31, 2021.

The collective agreement with CUPE Local 955 expired on March 31, 2015.

12. Education Reform (2018) Act

On April 1, 2018, the Education Reform (2018) Act came into effect. The implementation of this Act dissolved the Strait Regional School Board effective April 1, 2018, with all assets and liabilities transferring to a successor entity, known as Strait Regional Centre for Education on the same date. The successor entity is a corporation sole, with the Minister of Education and Early Childhood Development as sole director. The Education Reform (2018) Act was passed on March 9, 2018.

13. Comparative figures

Certain of the prior year figures have been reclassified to conform to the consolidated financial statement presentation adopted for the current year. The comparative figures are those of the former Strait Regional School Board.

Strait Regional Centre for Education

Schedule A – Supplementary details of revenues

Year ended March 31, 2019

	2019		2018
	Budget	Actual	Actual
Province of Nova Scotia			
Operating	\$ 43,216,700	\$ 43,216,700	\$ 44,945,406
Accrued wages and vacation	-	1,333,300	1,051,400
Teacher benefits and pension	8,056,900	8,158,743	8,176,061
Restricted	14,031,550	13,928,122	13,632,456
Capital	-	746,590	2,012,138
Special programs and projects	6,596,249	7,041,008	5,181,071
	\$ 71,901,399	\$ 74,424,463	\$ 74,998,532
Other revenues			
Other revenue - schools	\$ 3,140,210	\$ 3,901,307	\$ 3,707,294
Rentals	67,000	56,343	58,978
Investment income	70,000	101,016	67,193
Recoveries - non-governmental	2,447,896	2,447,896	2,447,896
	\$ 5,725,106	\$ 6,506,562	\$ 6,281,361

Strait Regional Centre for Education

Schedule B - Supplementary details of expenses

Year ended March 31, 2019

	2019		2018
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Board governance			
Salaries	\$ -	\$ -	\$ 546,124
Benefits	-	-	11,508
Travel	-	-	34,738
Repairs and maintenance	-	-	2,084
Supplies and services	-	-	27,240
Professional development	-	-	3,821
NSSBA	-	-	47,749
Insurance	-	-	393
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 673,657</u>
Office of the Regional Executive Director			
<i>Office of the Regional Executive Director</i>			
Salaries	\$ 310,287	\$ 382,966	\$ 304,496
Benefits	34,984	51,305	33,680
Travel	16,500	14,384	11,031
Contracted services	165,000	141,260	315,150
Repairs and maintenance	1,250	2,305	1,615
Supplies and services	144,450	115,640	155,303
Professional development	6,650	3,228	12,154
Insurance	134,694	138,621	133,285
	<u>\$ 813,815</u>	<u>\$ 849,709</u>	<u>\$ 966,714</u>
Communications			
Salaries	\$ 101,567	\$ 108,208	\$ 94,168
Benefits	19,592	20,262	19,185
Travel	582	4,046	2,444
Supplies and services	16,200	15,725	6,111
Professional development	850	-	157
	<u>\$ 138,791</u>	<u>\$ 148,241</u>	<u>\$ 122,065</u>
Office of the Regional Executive Director total	<u>\$ 952,606</u>	<u>\$ 997,950</u>	<u>\$ 1,088,779</u>

Strait Regional Centre for Education

Schedule B - Supplementary details of expenses

Year ended March 31, 2019

	2019		2018
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Financial services			
Salaries	\$ 571,610	\$ 551,109	\$ 552,630
Benefits	119,772	124,881	159,327
Travel	20,250	22,529	16,707
Contracted services	-	718	14,275
Repairs and maintenance	-	2,477	-
Supplies and services	6,481	12,251	8,571
Professional development	17,350	15,535	4,545
	<u>\$ 735,463</u>	<u>\$ 729,500</u>	<u>\$ 756,055</u>
Human resources			
Salaries	\$ 361,028	\$ 467,299	\$ 612,976
Benefits	48,394	144,865	82,941
Travel	20,250	22,353	22,135
Contracted services	-	330	-
Repairs and maintenance	15,000	4,689	10,889
Supplies and services	14,044	14,767	10,708
Professional development	26,746	12,743	7,467
	<u>\$ 485,462</u>	<u>\$ 667,046</u>	<u>\$ 747,116</u>
School services			
<i>School services admin</i>			
Salaries	\$ 1,124,398	\$ 1,260,019	\$ 1,092,310
Benefits	76,639	96,881	69,028
Travel	62,534	69,707	56,411
Contracted services	51,141	56,966	51,141
Supplies and services	34,518	103,259	63,456
Professional development	169,306	104,009	69,553
Insurance	1,750	-	-
	<u>\$ 1,520,286</u>	<u>\$ 1,690,841</u>	<u>\$ 1,401,899</u>

Strait Regional Centre for Education

Schedule B - Supplementary details of expenses

Year ended March 31, 2019

School services (continued)	2019		2018
	Budget	Actual	Actual
<i>School costs</i>			
Salaries	\$ 48,396,182	\$ 48,907,746	\$ 47,452,341
Benefits	12,184,709	11,778,320	12,458,045
Travel	105,000	123,731	117,842
Contracted services	-	3,149	799
Repairs and maintenance	50,000	9,728	98,342
Vehicle expenses	-	-	799
Supplies and services	1,283,800	1,445,308	1,311,674
Utilities	-	-	1,295
Professional development	36,400	43,715	26,335
NSSBA	-	-	269
	\$ 62,056,091	\$ 62,311,697	\$ 61,467,741
<i>International students</i>			
Salaries	\$ 282,518	\$ 282,081	\$ 282,276
Benefits	21,675	35,964	34,040
Travel	36,400	42,536	44,766
Contracted services	535,240	565,971	501,543
Repairs and maintenance	-	3,192	3,108
Supplies and services	180,200	229,980	241,616
Utilities	1,600	50	1,413
Professional development	-	446	2,289
	\$ 1,057,633	\$ 1,160,220	\$ 1,111,051
<i>Special education</i>			
Salaries	\$ 199,554	\$ 281,083	\$ 212,057
Benefits	10,110	15,507	10,154
Travel	22,850	14,367	22,300
Contracted services	7,250	-	1,111
Repairs and maintenance	7,500	6,894	8,660
Supplies and services	64,000	31,988	41,825
Professional development	36,750	8,142	2,890
	\$ 348,014	\$ 357,981	\$ 298,997

Strait Regional Centre for Education

Schedule B - Supplementary details of expenses

Year ended March 31, 2019

	2019		2018
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
School services (continued)			
<i>Programs PD</i>			
Salaries	\$ 195,421	\$ 275,103	\$ 321,427
Benefits	9,513	15,890	27,341
Travel	11,000	48,889	44,915
Contracted services	-	23,855	19,733
Repairs and maintenance	-	15,912	24,362
Supplies and services	119,825	367,220	474,044
Professional development	10,000	49,980	71,290
	<u>\$ 345,759</u>	<u>\$ 796,849</u>	<u>\$ 983,112</u>
<i>Programs grants</i>			
Salaries	\$ 1,715,622	\$ 1,545,832	\$ 1,487,854
Benefits	174,703	175,551	173,400
Travel	98,427	60,917	64,766
Contracted services	-	842	1,090
Repairs and maintenance	-	14,315	13,547
Student conveyance	-	540	1,840
Supplies and services	107,240	229,276	129,373
Professional development	43,850	40,228	37,968
	<u>\$ 2,139,842</u>	<u>\$ 2,067,501</u>	<u>\$ 1,909,838</u>
<i>School service grants</i>			
Salaries	\$ -	\$ 141,206	\$ -
Benefits	-	26,967	-
Travel	-	9,722	-
Contracted services	-	10	-
Repairs and maintenance	-	2,694	-
Supplies and services	500,000	11,631	-
Professional development	-	49	-
	<u>\$ 500,000</u>	<u>\$ 192,279</u>	<u>\$ -</u>

Strait Regional Centre for Education

Schedule B - Supplementary details of expenses

Year ended March 31, 2019

	<u>2019</u>		<u>2018</u>
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
School services (continued)			
<i>Staff development (SRISD)</i>			
Salaries	\$ 94,992	\$ 24,838	\$ 87,583
Benefits	4,441	2,239	4,306
Contracted services	3,000	3,000	7,230
Supplies and services	-	553	311
Professional development	<u>415,426</u>	<u>487,229</u>	<u>414,070</u>
	<u>\$ 517,859</u>	<u>\$ 517,859</u>	<u>\$ 513,500</u>
School services total	<u>\$ 68,485,484</u>	<u>\$ 69,095,227</u>	<u>\$ 67,686,138</u>
Operational services			
<i>Operations administration</i>			
Salaries	\$ 666,773	\$ 688,764	\$ 590,800
Benefits	130,287	102,268	127,123
Travel	13,375	39,297	21,973
Contracted services	-	146	6,008
Repairs and maintenance	-	1,361	4,319
Vehicle expenses	2,500	1,997	4,712
Supplies and services	25,125	35,474	28,650
Utilities	-	-	54
Professional development	<u>8,250</u>	<u>4,043</u>	<u>2,300</u>
	<u>\$ 846,310</u>	<u>\$ 873,350</u>	<u>\$ 785,939</u>

Strait Regional Centre for Education

Schedule B - Supplementary details of expenses

Year ended March 31, 2019

	2019		2018
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Operational services (continued)			
<i>Property services</i>			
Salaries	\$ 4,178,583	\$ 4,335,043	\$ 4,180,547
Benefits	953,831	922,172	990,019
Travel	27,650	18,300	38,269
Contracted services	535,710	859,854	849,649
Repairs and maintenance	1,328,549	2,336,070	3,675,854
Vehicles expenses	114,100	146,165	145,672
Supplies and services	296,189	581,468	455,578
Utilities	3,046,764	3,681,201	3,149,594
Professional development	27,500	13,021	21,068
Insurance	<u>291,550</u>	<u>289,811</u>	<u>291,548</u>
	<u>\$ 10,800,426</u>	<u>\$ 13,183,105</u>	<u>\$ 13,797,798</u>
<i>Student transportation</i>			
Salaries	\$ 4,011,688	\$ 4,220,912	\$ 4,355,017
Benefits	865,161	956,934	999,851
Travel	17,750	19,822	23,874
Contracted services	27,670	27,129	36,224
Repairs and maintenance	80,500	90,465	93,509
Vehicles expenses	1,676,968	1,787,426	1,866,888
Student conveyance	38,500	29,261	37,410
Supplies and services	108,170	110,640	98,497
Utilities	800	8,807	596
Professional development	18,250	17,407	15,604
Insurance	<u>128,237</u>	<u>113,636</u>	<u>107,616</u>
	<u>\$ 6,973,694</u>	<u>\$ 7,382,439</u>	<u>\$ 7,635,086</u>

Strait Regional Centre for Education

Schedule B - Supplementary details of expenses

Year ended March 31, 2019

	2019		2018
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Operational services (continued)			
<i>Technology services</i>			
Salaries	\$ 348,556	\$ 294,598	\$ 314,255
Benefits	86,487	71,800	90,422
Travel	22,500	16,096	17,295
Contracted services	100,000	113,130	480,563
Repairs and maintenance	150,000	86,137	242,973
Vehicles expenses	3,250	100	605
Supplies and services	152,886	174,895	208,723
Professional development	<u>35,000</u>	<u>3,357</u>	<u>13,333</u>
	<u>\$ 898,679</u>	<u>\$ 760,113</u>	<u>\$ 1,368,169</u>
Operational services total	<u>\$ 19,519,109</u>	<u>\$ 22,199,007</u>	<u>\$ 23,586,992</u>
Pre-primary program			
Salaries	\$ 1,311,666	\$ 1,168,499	\$ 420,388
Benefits	297,334	253,287	85,155
Travel	9,000	23,874	7,805
Contracted services	-	3,811	-
Repairs and maintenance	-	59,109	3,596
Supplies and services	330,500	132,609	70,610
Utilities	-	217	45
Professional development	<u>18,000</u>	<u>8,709</u>	<u>1,331</u>
Pre-primary program total	<u>\$ 1,966,500</u>	<u>\$ 1,650,115</u>	<u>\$ 588,930</u>

Strait Regional Centre for Education

Schedule C – Supplementary details of trust funds

Year ended March 31, 2019

Trust fund - scholarships

	Equity <u>2018</u>	Donations & income	Awards & other	Equity <u>2019</u>
Catherine Avery Bursary	\$ 2,691	\$ 21	\$ 1	\$ 2,711
Allistair Fraser Award	2	-	-	2
Ray Caldwell Scholarship	5,058	39	2	5,095
Dorothy Jost Drysdale Scholarship	2,009	16	1	2,024
Roy Fanning-Hillside Bursary	26	-	25	1
Norman Grant Scholarship	26,694	207	9	26,892
Carol Long Scholarship	12,179	94	4	12,269
NSP Employees Scholarship	19,524	151	256	19,419
James Russell Scholarship	2	-	-	2
Bertha Morgan Scholarship	977	8	-	985
Henry Marshall Tory Prize	131,693	1,021	1,543	131,171
James Tory Prize	13,328	103	4	13,427
Paul Hendsbee Memorial	11	-	-	11
Donald Archibald Memorial	1,010	8	-	1,018
Neil & Eileen MacIsaac Bursary	2,496	19	1	2,514
Thomas Williams Prize	5,167	40	134	5,073
Tina Munro Hickey Prize	10,444	81	3	10,522
AW Cameron Memorial	1,561	12	1	1,572
Jesse Sceles Memorial	2,215	17	1	2,231
E Beatrice Nichols Scholarship	<u>8,166</u>	<u>63</u>	<u>103</u>	<u>8,126</u>
	<u>\$ 245,253</u>	<u>\$ 1,900</u>	<u>\$ 2,088</u>	<u>\$ 245,065</u>

Strait Regional Centre for Education Schedule D – Supplementary details of school generated funds

Year ended March 31, 2019

	Equity <u>2018</u>	Revenue & interest	Disbursements	Equity <u>2019</u>
Antigonish Education Centre	\$ 205,235	\$ 63,075	\$ 43,672	\$ 224,638
Bayview Education Centre	53,480	68,450	57,034	64,896
Canso Academy/ Fanning Education Centre	81,895	81,805	83,468	80,232
Cape Breton Highlands Academy/ Education Centre	90,503	179,937	154,803	115,637
Chedabucto Place	115,931	124,205	98,982	141,154
Dalbrae Academy	122,317	173,202	161,340	134,179
Dr. J.H. Gillis Regional	336,344	337,880	294,734	379,490
East Antigonish Academy/ Education Centre	120,053	158,277	165,737	112,593
East Richmond Education Centre	43,922	48,176	49,869	42,229
Felix Marchand Education Centre	13,200	24,370	31,931	5,639
H.M. MacDonald Elementary School	13,378	29,546	27,853	15,071
Inverness Academy/Education Centre	112,876	104,908	105,754	112,030
Mulgrave Memorial Education Centre	14,728	1,203	15,915	16
Richmond Academy	28,401	223,052	194,828	56,625
SAERC	124,953	399,632	398,962	125,623
St. Andrew's Consolidated School	45,935	77,053	68,631	54,357
St. Andrew Junior High	104,791	92,879	75,298	122,372
St. Mary's Centre/Academy	31,598	138,032	129,961	39,669
Tamarac Education Centre	38,562	75,114	72,310	41,366
Whycocomagh Education Centre	<u>42,686</u>	<u>51,100</u>	<u>40,452</u>	<u>53,334</u>
	<u>\$ 1,740,788</u>	<u>\$ 2,451,896</u>	<u>\$ 2,271,534</u>	<u>\$1,921,150</u>

Strait Regional Centre for Education
Schedule E – Supplementary details of tangible capital assets
Year ended March 31, 2019

	<u>School buildings</u>	<u>Equipment and furnishings</u>	<u>Motor vehicles</u>	<u>2019</u>	<u>2018</u>
Cost					
Opening	\$ 3,141,287	\$ 1,291,710	\$ 1,302,991	\$ 5,735,988	\$ 5,396,283
Additions	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>339,705</u>
Closing	<u>3,141,287</u>	<u>1,291,710</u>	<u>1,302,991</u>	<u>5,735,988</u>	<u>5,735,988</u>
Accumulated amortization					
Opening	1,921,377	1,270,657	1,027,927	4,219,961	4,002,380
Amortization	<u>60,996</u>	<u>4,210</u>	<u>96,273</u>	<u>161,479</u>	<u>217,581</u>
Closing	<u>1,982,373</u>	<u>1,274,867</u>	<u>1,124,200</u>	<u>4,381,440</u>	<u>4,219,961</u>
Net book value	1,158,914	16,843	178,791	1,354,548	1,516,027
Opening balance	<u>1,219,910</u>	<u>21,053</u>	<u>275,064</u>	<u>1,516,027</u>	<u>1,393,903</u>
(Decrease) increase in net book value	<u>\$ (60,996)</u>	<u>\$ (4,210)</u>	<u>\$ (96,273)</u>	<u>\$ (161,479)</u>	<u>\$ 122,124</u>
