

### **Combined Financial Statements**

Resource Recovery Fund Board Inc. and Resource Recovery Fund (operating as Divert NS)

March 31, 2020

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### Independent Auditor's Report

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#### To the Board of Directors of the

Resource Recovery Fund Board Inc. and Resource Recovery Fund (operating as Divert NS)

#### **Opinion**

We have audited the accompanying combined financial statements of the Resource Recovery Fund Board Inc. and Resource Recovery Fund (operating as Divert NS) ("Resource Recovery Fund"), which comprise the combined statement of financial position as at March 31, 2020, the combined statements of operations, changes in net resources, changes in net financial resources and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying combined financial statements present fairly in all material respects, the financial position of Resource Recovery Fund Board Inc. and Resource Recovery Fund (operating as Divert NS) as at March 31, 2020, and its results of operations, its changes in its net resources, and changes in net financial resources and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Combined Financial Statements* section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the combined financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other matter

Our audit was conducted for the purpose of forming an opinion on the combined financial statements taken as a whole. The schedule included on Page 16 is presented for purposes of additional information and is not a required part of the combined financial statements. Such supplementary information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion, in the audit of the combined financial statements taken as a whole.

## Responsibilities of Management and Those Charged with Governance for the Combined Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of combined financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the combined financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.



Those charged with governance are responsible for overseeing the Entity's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Combined Financial Statements

Our objectives are to obtain reasonable assurance about whether the combined financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these combined financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the combined financial statements, whether
  due to fraud or error, design and perform audit procedures responsive to those risks, and obtain
  audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
  detecting a material misstatement resulting from fraud is higher than for one resulting from error, as
  fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of
  internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the combined financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the combined financial statements, including the disclosures, and whether the combined financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Crant Thornton LLP

**Chartered Professional Accountants** 

Truro, Canada May 28, 2020

### **Combined Statement of Operations**

Year ended March 31		(Note 10)		2020		2019
Revenues						
Deposits	\$	46,357,000	\$	47,188,918	\$	45,284,263
Sales of recyclable materials (Note 11)		5,662,000		5,989,625		7,186,095
Tire program		6,165,000		5,695,373		6,474,787
Investment and other income		762,000		707,887		729,016
Rental income	_	188,000		<u> 187,940</u>	_	<u> 184,810</u>
Total revenues	_	59,134,000	_	59,769,743	_	59,858,971
Expenses						
Operating (Page 14)		46,052,000		46,433,456		45,430,202
Administrative (Page 15)		1,855,000		1,818,393		1,839,045
Other expenditures and funding:						
Approved program grants		1,200,000		1,081,761		1,061,835
Education and communication		2,062,000		1,819,348		1,525,621
Household hazardous waste program		140,000		140,000		112,000
Municipal enforcement program funding		700,000		700,000		700,000
Regional chairs and coordinators		346,000		342,443		332,453
Research, development and special						
projects	_	250,000		212,329	_	103,272
	_	52,605,000		52,547,730	_	51,104,428
Excess of revenues over expenses before						
allocations	_	6,529,000	_	7,222,013		8,754,543
Municipal solid waste diversion credits		4,570,300		5,055,409		6,128,180
Nova Scotia Environment (Note 8)		1,305,800		1,211,325		1,750,909
Excess net resources allocation	_	<del>_</del>		450,000	_	-
Excess of revenue over expenditures		652,900		505,279		875,454
·	_		-		•	
Net resources, beginning of period		9,234,148		9,234,148		8,358,694
Net resources, end of period (Note 9 and 12)	\$_	9,887,048	\$_	9,739,427	\$	9,234,148

### **Combined Statement of Financial Position**

March 31		2020		2019
Financial assets				
Cash and cash equivalents	\$	9,380,942	\$	14,328,816
Receivables		6,368,063		6,218,970
Accrued receivables		843,328		730,582
Notes receivable (Note 3)		115,110		121,486
Investments (Note 4)		22,009,437		16,001,739
Inventory		126,874	_	82,803
	_	38,843,754	_	37,484,396
Financial liabilities				
Payables and accruals		1,921,692		2,098,406
Municipal solid waste diversion credits payable		8,139,926		7,487,251
Payable to Nova Scotia Environment (Note 8)		1,444,402		1,751,291
Unearned revenue	_	<u>21,893,000</u>	_	20,888,500
	_	33,399,020	_	32,225,448
Net financial resources	_	5,444,734	_	5,258,948
Non-financial assets				
Prepaids		3,100		8,591
Tangible capital assets (Note 5)		4,291,593	_	3,966,609
	_	4,294,693	_	3,975,200
Net resources (Page 3 and Note 9)	<b>\$</b> _	9,739,427	\$_	9,234,148

Commitment (Note 7) Subsequent event (Note 13)

On Behalf of the Board

Pocusigned by:

Neech

Director

Directo

# Resource Recovery Fund Board Inc. Resource Recovery Fund (operating as Divert NS) Combined Statement of Changes in Net Financial

## **Combined Statement of Changes in Net Financial Resources**

March 31		Budget 2020 (Note 10)		2020		2019
Excess of revenue over expenditures	\$	652,900	\$_	505,279	\$	875,454
Purchase of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Gain on disposal of tangible capital assets		(922,000) 713,795 - - (208,205)	<del>-</del>	(1,012,194) 687,210 925 (925) (324,984)	-	(835,255) 757,998 2,492 - (74,765)
Usage of prepaids		5,491	_	5,491	-	35,333
Increase in net financial resources	\$ <b>_</b>	450,186	\$.	185,786	\$	836,022
Net financial resources, beginning of year			\$	5,258,948	\$	4,422,926
Increase in financial resources			-	185,786	-	836,022
Net financial resources, end of year			\$.	5,444,734	\$	5,258,948

Year ended March 31

Interest in joint venture

Issue of notes receivable

Repayment of notes receivable

Cash and cash equivalents, beginning of year

Cash and cash equivalents, end of year

Net (decrease) increase in cash and cash equivalents

# Resource Recovery Fund Board Inc. Resource Recovery Fund (operating as Divert NS)

#### **Combined Statement of Cash Flows**

Operating		
Excess of revenue over expenditures	\$ 505,279 \$	875,454
Amortization	687,210	757,998
Gain on disposal of tangible capital assets	 <u>(925</u> )	
	1,191,564	1,633,452
Change in non-cash operating working capital		
Receivables	(261,839)	(190,019)
Inventory	(44,071)	9,380
Prepaids	5,491	35,333
Payables and accruals	169,073	618,379
Unearned revenue	 1,004,500	202,200
	 2,064,718	2,308,725
Capital		
Proceeds on disposal of tangible capital assets	925	2,492
Purchase of tangible capital assets	 (1,012,194)	<u>(835,255</u> )
	 <u>(1,011,269</u> )	(832,763)
Investing		
Purchase of investments, net	(6,000,000)	_

2020

(7,699)

(32,529)

38,905

(6,001,323)

(4,947,874)

14,328,816

9,380,942 \$

2019

1,560

(16,720)

35,689

20,529

1,496,491

12,832,325

14,328,816

#### **Notes to the Combined Financial Statements**

March 31, 2020

#### 1. Nature of operations

The Resource Recovery Fund Board Inc., operating as Divert NS ("Resource Recovery Fund"), is a not-for-profit organization established by the Nova Scotia government to develop and administer industry stewardship programs that increase waste diversion; enable the establishment of new industries based on the processing of materials diverted from the waste stream; and work in partnership with Nova Scotians to improve the province's environment, economy and quality of life by reducing, reusing, recycling and recovering resources.

Under regulation, all revenues earned are deposited to the Resource Recovery Fund, which is the property of the Province of Nova Scotia. All expenditures incurred by the Resource Recovery Fund Board Inc. to operate, administer and fulfil the mandates of the Province of Nova Scotia Solid Waste Management Strategy are expenditures of the Resource Recovery Fund. Accordingly, all assets, liabilities and net resources reported in these financial statements are the property of the Resource Recovery Fund and are held on behalf of the Province of Nova Scotia by the Resource Recovery Fund Board Inc.

#### 2. Summary of significant accounting policies

#### Basis of presentation

The combined financial statements include the accounts of the Resource Recovery Fund Board Inc. and the Resource Recovery Fund. Significant inter-entity loans and transactions have been eliminated in these combined financial statements. These combined financial statements are the representations of management prepared in accordance with generally accepted accounting principles for provincial governments as established by the Canadian Public Sector Accounting Board (PSA) of Chartered Professional Accountants (CPA) Canada.

#### Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires the Resource Recovery Fund's management to make estimates and assumptions that affect the amounts of assets and liabilities and disclosure of contingent liabilities at the date of the financial statements and reported amounts of revenue and expenditures during the year. Certain of these estimates require subjective or complex judgements by management that may be uncertain. Some of these items include allowance for doubtful accounts, amortization and unearned revenue. Actual results could differ from those reported.

#### Revenue recognition

Resource Recovery Fund follows the deferral method of accounting for revenue. Revenue is recognized in the month it is receivable (or received) if the amount can be reasonably estimated and collection is reasonably assured. Interest income is recognized as it is earned.

#### Tangible capital assets

Tangible capital assets are recorded at cost. Rates and bases of amortization applied to write-off the cost of tangible capital assets over their estimated lives are as follows:

#### **Notes to the Combined Financial Statements**

March 31, 2020

#### 2. Summary of significant accounting policies (continued)

Building 5%, straight-line Paving 8%, straight-line Field equipment 20%, straight-line 12.5%, 20%, straight-line Processing equipment Leasehold improvements 10%, straight-line Office and warehouse equipment 20%, straight-line Computer hardware and software 20%, 33 1/3%, straight-line Containers - Bags 33 1/3%, straight-line - Tubs 10%, straight-line Vehicles 33 1/3%, straight-line Trailers 14.2%, straight-line

When conditions indicate that a tangible capital asset no longer contributes to the Resource Recovery Fund's ability to provide goods and services, or that the value of future economic benefits associated with the tangible capital asset is less than its net book value, the cost of the tangible capital asset is reduced to reflect the decline in the asset's value. Write-downs are not reversed.

#### Inventory

Inventory is valued at the lower of cost and net realizable value.

#### Forgivable loans

The Resource Recovery Fund accounts for forgivable loans as conditional grants. The forgivable loans are non-interest bearing and are advanced with repayment not to be expected unless certain conditions are not met.

#### Unearned revenue and measurement uncertainty

Unearned revenue represents deposits received for beverage containers that have not been returned for redemption and fees received for tires which will be returned for disposal at a future date. Unearned beverage revenue is sixty (60) days' worth of revenue calculated on the last twelve (12) months' average daily revenue adjusted by the current year's return rate. Unearned tire revenue is calculated on the last three (3) years of tire revenue adjusted by the past six (6) years' average return rate. The actual revenue the Resource Recovery Fund may collect compared to the unearned revenue calculation is uncertain as the calculation is affected by the above management assumptions. However, in the past, the unearned revenue has remained consistent even with updated inputs for the calculation for each fiscal year. As a result, it is expected that the range of uncertainty for the unearned revenue is not significant.

#### Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and short-term investments with maturity dates of 90 days or less. Bank borrowings are considered to be financing activities.

#### Foreign currency translation

The Resource Recovery Fund does not enter into foreign currency futures and forward contracts to reduce its exposure to foreign currency fluctuations. Monetary assets and liabilities denominated in foreign currencies are translated at the period end exchange rate. Revenue and expenditures denominated in foreign currencies are translated at the exchange rate prevailing at the time of the transaction. Translation gains or losses are recognized in the period in which they occur.

March 31, 2020

#### 2. Summary of significant accounting policies (continued)

#### **Budget figures**

The budget figures contained in these combined financial statements were approved by the Board in its original fiscal plan.

#### Financial instruments

The Resource Recovery Fund classifies its financial instruments at amortized cost.

This category includes cash and cash equivalents, receivables, notes receivable, investments, payables and accruals and municipal solid waste diversion credits payable. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Management assesses each financial instrument to determine whether there is any impairment losses, if there are they are reported in the statement of operations.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

There are no unrealized gains or losses, therefore, the statement of remeasurement gains and losses has not been presented.

#### Income taxes

The Resource Recovery Fund is exempt from income taxes under Section 149(I)(d) of the Canadian Income Tax Act.

#### Joint venture

The Resource Recovery Fund is part of a joint venture in the Canadian Association of Tire Recycling Agencies (CATRA). This investment is recognized using the modified equity method.

3.	Notes receivable	<u>2020</u>	<u>2019</u>
	interest bearing notes with variable payments, aturing between fiscal 2021 and 2029	\$ 115,110 \$	121,486

March 31, 2020

#### 4. Investments

Investments consist of the following:

i) Loans receivable from the Province of Nova Scotia – Department of Finance. These loans are issued at interest rates ranging from 1.63% to 2.3% and mature as follows:

	<u>2021</u>		<u>2022</u>	<u>2023</u>		2020 <u>Total</u>		2019 <u>Total</u>
	\$ 4,000,000	<u>\$ 10</u>	0,000,025	\$ 4,000,000	\$ 18,	000,025	\$ 1	6,000,025
ii)	Principal protected no	otes, a	it cost, matur	ing in April 2024	4,	,000,000		-
iii)	Joint venture with Car Recycling Agencies (			of Tire		9,412	_	<u> 1,714</u>
Total in	vestments				<u>\$ 22,</u>	009,437	\$ 1	6,001,739
5. 1	「angible capital asset	s				<u>2020</u>		<u>2019</u>
			<u>Cost</u>	Accumulated Amortization	<u>B</u>	Net <u>ook Value</u>		Net <u>Book Value</u>
Process Building Paving Office a equip Contain	nd warehouse oment	\$	294,100 122,201 462,060 3,876,305 272,945 322,728 1,242,722 9,508	\$ - 75,098 364,982 1,527,627 50,950 262,384 948,871 5,133	\$	294,100 47,103 97,078 2,348,678 221,995 60,344 293,851 4,375	\$	294,100 41,109 150,252 1,900,112 243,831 81,001 205,634 5,325
Comput softw Vehicles Trailers	S	\$	578,727 65,643 2,399,381 9,646,320	565,092 31,432 1,523,158 \$ 5,354,727	<u>\$</u>	13,635 34,211 <u>876,223</u> 4,291,593	\$	33,441 7,516 1,004,288 3,966,609

#### 6. Bank indebtedness

The Resource Recovery Fund has an operating credit facility of 2,000,000 of which nil is used at March 31, 2020 (2019 – 1.000 nil). Interest is calculated at prime plus 0.5%.

### **Notes to the Combined Financial Statements**

March 31, 2020

#### 7. Commitment

The Resource Recovery Fund has entered into agreements with specific organizations and businesses to provide funding for various recycling programs across Nova Scotia. At March 31, 2020, \$193,181 (2019 – \$399,004) of the restricted for approved programs resources has been committed under these agreements.

#### 8. Related party transaction

The Resource Recovery Fund reimburses Nova Scotia Environment up to a maximum of 20% of the net revenues of the Fund for services and expenses incurred on the Resource Recovery Fund's behalf. During the year, a reimbursement expense of \$1,211,325 (2019 - \$1,750,909) was recorded. The total liability at the end of 2020 is \$1,444,402 (2019 – \$1,751,291).

9. Net resources	Invested				<u>2020</u>		<u>2019</u>
	in Capital <u>Assets</u>	Restricted	<u>Unrestricted</u>		<u>Total</u>		<u>Total</u>
Balance, beginning of year	\$ 3,966,609	\$1,779,076	\$ 3,488,463	\$	9,234,148	\$	8,358,694
(Deficiency) excess of revenues over expenditures	(686,285)	(250,473)	1,442,037		505,279		875,454
Transfers	1,011,270	979,650	(1,990,920)	_		_	<del>-</del>
Balance, end of year	\$ 4,291,594	\$2,508,253	\$ 2,939,580	\$_	9,739,427	\$ <b>_</b>	9,234,148
Restricted funds represent Committed funds (Note Future projects	•	\$ 193,181 2,315,072 \$2,508,253					

Net resources under the Resource Recovery Fund restricted for future projects, represents funds committed to approved programs and funds internally restricted for funding various future projects as approved and in accordance with the goals and objectives of the Resource Recovery Fund (Divert NS).

#### 10. **Budget figures**

The budgeted figures presented are approved annually by the Board and represent planned revenues and expenses for entity wide operations. The budgeted figures presented are consistent with Public Sector Accounting Standards ("PSAS").

March 31, 2020

#### 11. Financial instruments risk management

#### Credit risk

Credit risk is the risk of financial loss to the Resource Recovery Fund if a debtor fails to make payments when due. The Fund is exposed to this risk relating to its receivables and notes receivable.

Credit risk is mitigated by management's review of aging and collection of receivables, only 2.5% of receivables are over 60 days. The Fund recognizes a specific allowance for doubtful accounts when management considers the expected amounts to be recovered is lower than the actual receivable.

The Resource Recovery Fund is exposed to investment credit risk through its investments. The maximum exposure to investment credit risk is outlined in Note 4.

There have been no significant changes from the previous year in exposure to risk or policies, procedures and methods used to measure the risk.

#### Liquidity risk

Liquidity risk is the risk that the Resource Recovery Fund will encounter difficulty in meeting the obligations associated with its financial liabilities. The Resource Recovery Fund is exposed to this risk mainly in respect of its payables and accruals and municipal solid waste diversion credits payable. At balance date, the Resource Recovery Fund has available financial assets to meet these obligations and there was no significant change in exposure from the prior year.

#### Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Resource Recovery Fund is mainly exposed to currency and price risk related to its sales of recyclable materials.

The currency risk is predominately US funds. The average US exchange rate was \$1.3308 for the twelve-month period. As at March 31, 2020 the receivables denominated in US currency were approximately \$566,089 (2019 – \$864,377).

The price risk is related to fluctuations in commodities. During the year commodity prices for PET and aluminium fluctuated by approximately 9.17%. This fluctuation could result in an increase or decrease of sales by approximately \$603,233. The Resource Recovery Fund participates in a national buying group on certain of its commodity sales to minimize the risk.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

#### 12. Excess Net Resources

As stipulated in the agreement with Nova Scotia Environment (NSE), the Board shall endeavour to limit its unrestricted net resources to 5% of gross revenues during any particular fiscal year. In the current year, unrestricted net resources exceeded 5% of gross revenues by \$48,907 (2019 – \$495,189). In the event that unrestricted net resources exceeds 5% of gross revenues by \$100,000 or more, the Board shall recommend to the Minister a proposed distribution of the excess. An excess net resources allocation in the amount of \$450,000 was distributed in fiscal 2020 as a result of the excess in 2019.

March 31, 2020

#### 13. Subsequent event

Subsequent to year end the spread of COVID-19 has severely impacted many local economies around the globe. In many countries, including Canada, businesses are being forced to cease or limit operations for long or indefinite periods of time. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown.

To date the impact on the company has been minimal. Beverage revenue was not adversely affected for the last month of the year and is not anticipated to decrease in the upcoming year. The organization's investments are comprised of promissory notes with the province (\$18 million) at locked in rates and the remainder (\$4 million) is held in principal protected notes which guarantees the principal upon maturity. Rental income is tied to a lease agreement that is in place for the next seven years.

Some of the Enviro-depots have been advanced handling fees in the amount of \$151,639; these funds are repayable over the twelve months after the depot re-opens.

Divert NS has determined that these events are non-adjusting subsequent events. Accordingly, the financial position and operations as of the year ended March 31, 2020 have not been adjusted to reflect their impact. The duration and impact of the COVID-19 outbreak is unknown at this time, as is the efficacy of the government and central bank interventions. It is not possible to reliably estimate the length and severity of these developments and the impact on the financial results and condition of Divert NS in future periods.

#### 14. Comparative figures

Certain of comparative figures have been adjusted to conform to changes in the current year presentation.

## **Combined Statement of Operating Expenses**Budget 2020

		Budget 2020				
Year ended March 31		(Note 10)		2020		2019
Inventory, beginning of year	\$	82,803	\$	82,803	\$	92,183
Amortization	φ	280,000	Φ		φ	
7 11.101 (1.2011)		200,000		289,708		293,020
Central processing expenses		142 200		447 557		101.007
Amortization		142,200		117,557		121,987
Building		57,000		41,505		40,455
Forklift – maintenance and propane		18,000		22,550		14,412
Meetings and travel		24,500		22,994		12,379
Postage, delivery and office		1,300		1,357		903
Professional fees		25,000		13,657		-
Repairs and maintenance:						
Bulk bags and containers		18,000		1,000		940
Salaries and benefits		429,500		440,610		444,560
Shipping supplies		40,000		46,659		46,131
Telecommunications		8,000		5,345		6,101
Training		5,000		4,680		2,966
Vehicle		2,500		221		2,436
Deposit refunds		20,192,000		20,247,289		19,868,380
Enviro-Depot handling fees		17,710,000		17,673,568		17,004,872
Insurance		38,000		66,404		36,399
Local cartage		2,426,000		2,373,694		2,518,535
Non-deposit materials		52,000		48,337		48,845
Other		64,000		42,424		145,996
Regional processing		634,000		631,617		617,102
Used tire management program		3,885,000		4,386,351		4,194,403
0 1 0		46,134,803		46,560,330		45,513,005
Inventory, end of year		82,803		126,874		82,803
•	\$	46,052,000	\$ _	46,433,456	\$	45,430,202
	-		•		•	

## **Combined Statement of Administrative Expenses**

		Budget 2020		
Year ended March 31		(Note 10)	2020	2019
Amortization	\$	165,000	\$ 165,760	\$ 238,154
Bad debt		6,000	7,838	2,549
Bank charges and interest		14,500	13,169	13,990
Board fees and expenses		60,000	75,879	56,117
Building		180,000	148,628	157,130
Dues and fees		6,500	6,961	7,968
Insurance		17,000	87,222	11,079
Meetings and travel		52,000	37,281	32,054
Office		22,000	23,377	24,269
Postage and delivery		7,000	3,555	5,254
Professional development		35,000	37,457	31,306
Professional fees		155,000	98,401	136,562
Public relations		55,000	55,838	72,391
Salaries and benefits		983,000	978,382	980,457
Technology support and licensing		62,000	65,315	54,895
Telecommunications		15,000	13,330	13,895
Website development and hosting		20,000	 <u> </u>	 975
	\$_	1,855,000	\$ 1,818,393	\$ 1,839,045

# Supplementary Schedule of Individual and Combined Statements of Operation

Year ended March 31, 2020

	R	Resource Recovery Fund Board Inc.		Resource Recovery <u>Fund</u>		Combined
Revenues Administrative <sup>1</sup> Deposits	\$	49,280,380 -	\$	47,188,918	\$	47,188,918
Sales of recyclable materials Tire program Investment and other income Rental income		- - -		5,989,625 5,695,373 707,887 187,940		5,989,625 5,695,373 707,887 187,940
Total revenues	_	49,280,380		59,769,743		59,769,743
Expenses						
Operating Administrative <sup>1</sup> Other expenditures and funding		45,956,078 1,644,794		477,378 49,453,979		46,433,456 1,818,393
Approved program grants		1 670 500		1,081,761		1,081,761
Education and communication Household hazardous waste program Municipal enforcement program		1,679,508 -		139,840 140,000		1,819,348 140,000
funding Regional chairs and coordinators Research, development and special		- -		700,000 342,443		700,000 342,443
projects	_	49,280,380	-	212,329 52,547,730	-	212,329 52,547,730
Excess of revenues over expenses before allocations		<u>-</u>	_	7,222,013	-	7,222,013
Municipal solid waste diversion credits Nova Scotia Environment Excess net resources allocation		-		5,055,409 1,211,325 450,000		5,055,409 1,211,325 450,000
Excess of revenues over expenditures	\$		\$	505,279	\$	505,279

<sup>&</sup>lt;sup>1</sup>Administrative revenue and expenses of \$49,280,380 have been eliminated at consolidation.